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# ANNUAL 20 21





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# LETTER FROM MD / CEO

Dear All,

2021 has been a transitional year, overcoming the COVID-19 pandemic setbacks and aligning our strategies in accordance with the shifting business and economic environment. We altered our stride to move forward with the unprecedented economic fallout. We remained steadfast, resilient, and welcomed the "new normal", overcame the various COVID constraints throughout the year.

Maldives Fund Management Corporation (MFMC) instigated several projects after halting our strategic objectives due to uncertainties in the market, respective of the global pandemic. MFMC seeks to support sustainable economic transformation via innovative capital market solutions, as such we have successfully domiciled our major fund at an international financial center and appointed an alternative investment



platform as the fund hosting service provider and third-party fund manager to assist in facilitating investor commitments.

Consequently, several strategic assets have been assigned to MFMC by the Government of Maldives via presidential decree.

These development projects will create a new dynamic in the Maldivian tourism sector and address major concerns on the livelihood of our people. Further, these assets will play a major role to kick-start MFMC's operations in the local community.

MFMC launched the grant aid project "EU Support for a Resilient Recovery of SME Tourism Industry in the Maldives" funded by the European Union. The objective of the project is to assist SMEs operating in the tourism sector to recover from the effects of Covid-19 pandemic. MFMC as the implementing agency of the project, is responsible for grant disbursement to eligible guesthouses and safari vessels, development of an Online Travel Agency (OTA) and providing technical assistance to tourism MSMEs in the Maldives.

The determination and diligence of MFMC team

has assured a smooth operation for the company throughout this transitional year, despite encountering numerous obstacles. Our team has been tactful and precise in assisting the business process, and I thank our team for their dedicated contribution.

I want to extend my sincere gratitude to the Minister of Economic Development HE Uz. Fayyaz Ismail, for his leadership and guidance that have paved way for our company as an SOE under the Ministry. I am indebted to our Board of Directors who continuously provided their assistance and for their role in steering the company. Their expertise has greatly contributed towards the development of our company and will do so in taking it to greater heights.

I believe this has been a prosperous year for MFMC and I remain optimistic for the growth of our company and to bring an impactful change to the Maldivian economy.

Yours Sincerely,

#### Hassan Manik

Chief Executive Officer & Managing Director



# INTRODUCTION

The Maldives Fund Management Corporation (MFMC) is a 100% state-owned company established by presidential decree in the Republic of Maldives.

The company's mandate focuses on fulfilling national goals of development through increased private sector investment with the aid of the government. This will lead to enhanced wealth generation capacity of the country and a higher level of strategic investments, that can boost economic growth. MFMC aims to seek capital market solutions for private sector development while creating opportunities for local and foreign investors to benefit from increased investments in various sectors of the Maldivian economy. The Government of Maldives under its economic agenda, is conscious of the need for an active government role in facilitating capital market solutions for the private sector, to induce private sector investment and mobilize private sector capital. The high rates of interest on private sector lending have been cited as a key deterrence to profitable business opportunities. The private sector is highly reliant on bank loans as the primary source of funding for their investments, due to a lack of other forms of financing. With few commercial banks that finance investments in the country, local businesses often face the impossible task of putting up the level of collateral demanded by the banks and are often challenged by the high rates of interest they are required to pay even if they are successful in getting the finance required. Further, the sizes of our local companies have been a deterrent to accessing funding from overseas. Hence, there is a requirement for an asset manager to design and establish collective investment schemes such as investment funds to mobilize private sector capital.

With the target to launch a diverse array of funds for key focus areas, MFMC seeks to assist local businesses to access financing for growth, in the form of both equity and structured debt. By establishing investment funds, the Maldivian economy will be able to attract investment at an accelerated pace. Currently, the company is focused on completing formalities to establish investment funds for strategic industries such as, tourism, infrastructure, and renewable energy with the objective of raising unprecedented levels of investment in these sectors.

MFMC as a Corporation aims to become an exemplary State-Owned Enterprise (SOE), especially in terms of corporate social responsibility and corporate governance that will play an instrumental role in reforming the Maldivian capital market, as well as asset management capacity development in the country that will enhance the growth of the country's financial sector.

# VISION & MISSION

Vision:

**"TO SUPPORT** SUSTAINABLE ECONOMIC **TRANSFORMATION VIA INNOVATIVE CAPITAL MARKET SOLUTIONS CATERING TO THE** FINANCING NEEDS OF THE MALDIVIAN ECONOMY, WHILE EMBRACING SOCIAL AND ENVIRONMENTAL **RESPONSIBILITIES".** 

# Mission: "TO STRIVE TO ADHERE TO THE HIGHEST PROFESSIONAL STANDARDS, DRAWING ON INVESTMENT EXPERIENCE, WITH THE OBJECTIVE OF GAINING THE TRUST OF ALL STAKEHOLDERS THROUGH DEDICATIVE SERVICES AND TRANSPARENCY IN OPERATIONS".

MFMC will offer its services as a client-centric professional asset manager, with customized investment solutions covering asset classes such as equity, fixed income, structured products, real estate, derivatives, and commodities.

# STRATEGIC OBJECTIVES

# **01**/ Operate as a financially sustainable organization:

MFMC will set strategies for enhancing operational capacity and achieving sustainability, with measurable actions set for operational benchmarks, profitability targets, and long-term approach.

# 02 / Contribute towards increasing national wealth:

MFMC will seek to mobilize overseas capital and harness private sector capital for commercially viable ventures. Facilitate development of key infrastructure: MFMC will provide leadership in structuring infrastructure development, through structuring project finance solutions, working across all stages of project life cycles to ensure a pipeline of scalable, affordable, and value-formoney projects.

# **03**/ Promote development of local businesses and job creation:

MFMC will look to support local businesses to grow in scale and scope, with targets of helping local businesses grow beyond borders, and to become bankable and commercially viable companies with long-term growth potential.

# **04** / Institute effective governance and risk management:

Developing capacity and capability to deliver effective financing solutions remains a key strategic objective for the Corporation, with the task complemented by efforts to develop a concise risk management framework at Corporation level as well as for individual funds.

# 05 /

# Embrace social stewardship within core business values:

The Corporation considers social stewardship as a cross-cutting theme across all business decisions, and therefore will prioritize ESG (Environmental, Social, and Governance) as well as ethical factors as a pillar of the investment decision-making process.

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# COMPANY PRINCIPLES

The following principles will be the key pillars of promoting a company culture and values that reflect on the company.



### **SUSTAINABILITY**

Sustainability is embedded within the core values of our Corporation with emphasis placed on the wellbeing of communities, environment, and green technology.



### PROFESSIONALISM

We strive to adhere to the highest professional standards and drawing on investment experience, with the objective of gaining the trust of all stakeholders through dedicative services and transparency in operations.



### **TRANSFORMATION VISION**

The Corporation is established with the vision of transforming the local economy, and with the understanding of complexities and challenges faced in taking the Maldivian economy to the next level.



### **DIVERSIFIED EXPOSURE**

Investors in funds launched by MFMC gain access to a diversified exposure to Maldives as an emerging market, minimizing risks that individual investors are exposed to.

# **BUSINESS MODEL & VALUE CHAIN**

The company's business model is centered on the following, where a phased approach leads to the creation of value within areas of work.

## 01 / Understand Financing Requirement

- It is important that the Corporation is clear on the financing need for its funds, with well-articulated targets for raising financing.
- The Corporation shall maintain a regular pipeline of projects for its Funds.

### 02 / Develop Innovative **Financing Solutions**

- The Corporation shall prepare standard investment fund structures for equity / debt investors.
- The Corporation shall be prepared to offer tailor-made solutions for potential investors.
- The Corporation shall be prepared to deal with sophisticated financing arrangements, with the ability to incorporate contractor financing and mezzanine financing.
- The Corporation shall have the ability to engineer credit enhancement mechanisms.

# O3 Fund Marketing & Investor Pitch

- The Corporation shall proactively seek prospective clients instead of waiting for clients to approach.
- The Corporation shall build a network of relationships with underwriters, brokers, and other stakeholders in key jurisdictions to ensure smooth workflow.

### Fundraising Efforts

The Corporation shall have clear procedures to move forward with underwriters or private parties in structuring deals.

### 05/ Fund Management & Reporting

- The Corporation shall establish the internal procedures for performance reporting and attribution.
- The Corporation shall abide by international best practices in all aspects of business, including but not limited to the Santiago Principles. Global Investment Performance Standards. etc.

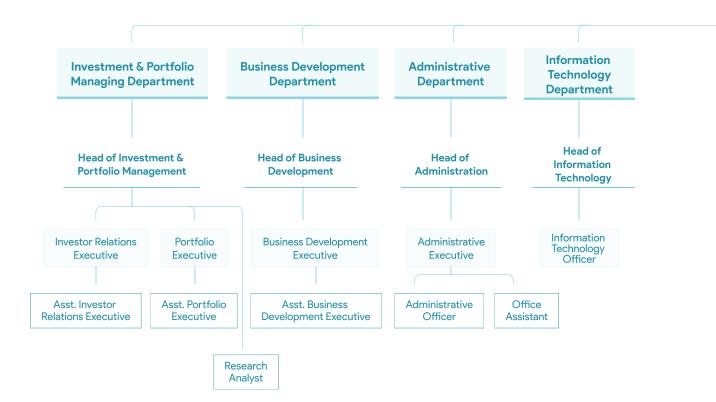


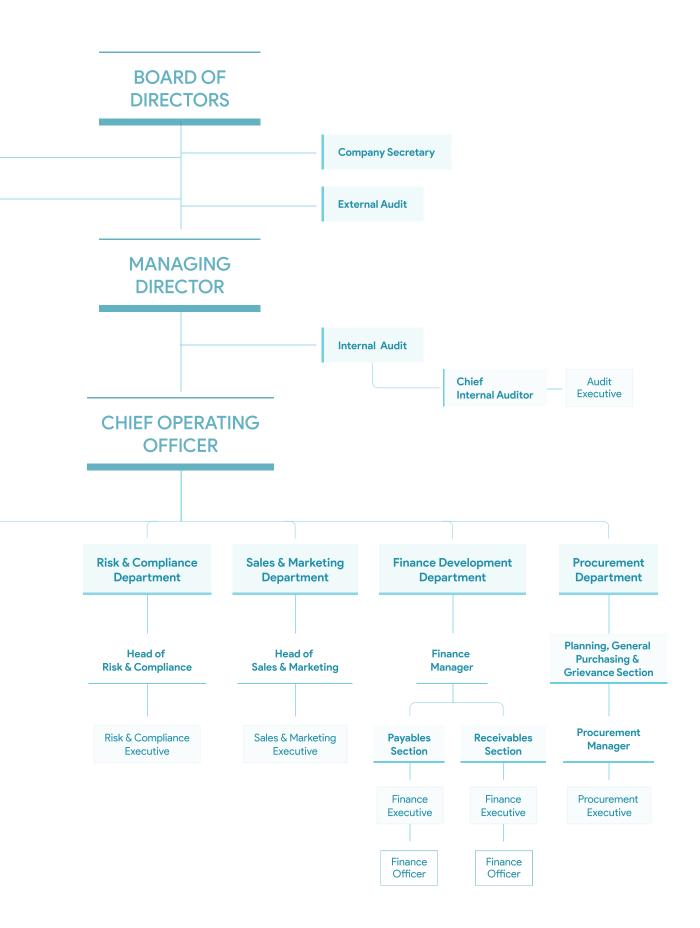


At MFMC, we believe that our people are the key to our success. The Corporation's HR strategy is built on the foundation of building a core team of competent, qualified, and highly motivated staff. The Corporation has looked to adopt modern HR values, which promote integrity, teamwork, and social stewardship. We closed the year with 14 permanent full-time employees.

The organizational structure of MFMC for the year 2021 is as follows:







# **BOARD OF DIRECTORS**



The Board of Directors of MFMC comprises 5 directors as required by the Corporation's Memorandum of Association. It is the responsibility of the Board to establish the Corporation's strategic direction and for overseeing the management of the Corporation, corporate governance, implementation of policies, and delegating the authority to the CEO/MD to manage the dayto-day operations of the Corporation. The Chairperson, a Non-Executive



Director, provides leadership to the Board and is primarily responsible for effectively setting and implementing the Corporation's direction and strategy. The Chairperson is also responsible for ensuring the optimum performance of the Board of Directors.

The following members served on the board during the year 2021:





### Ms. Neeza Imad

#### Chairperson

Ms. Neeza Imad is the Chairperson of MFMC. She is currently the Minister of State for Economic Development, Board Director at the Central Bank, Maldives Monetary Authority (MMA) and the Chairperson of Agro National Corporation, a subsidiary of MFMC.

Prior to her appointment as the state minister. she had previously served 31 years at the Maldives Monetary Authority where she last served as the Assistant Governor overseeing the Financial Stability area. During her tenure, she also served as a member of the Maldives Monetary Authority's Board of Directors and represented the Maldives Monetary Authority as Alternate Governor to the International Monetary Fund. She was responsible for and instrumental in the development of a Banking Industry Supervisory and Licensing Framework, as well as a Supervisory and Licensing Framework for Insurance Firms and Intermediaries, as well as the establishment and operationalization of the Maldives' first ever Credit Information Bureau. She also served as the Chairperson of Male' Water & Sewerage Company's (MWSC) Board of Directors from 2013 - 2015.

She holds a Bachelor of Business (International Business) from Charles Stuart University, Australia and a Master of Commerce from Wollongong University, Australia.

### Mr. Hassan Manik

#### Managing Director & Chief Executive Officer

Mr. Hassan Manik has been the Chief Executive Officer and the Managing Director of since 2019. He is also a Board Director of Maldives Stock Exchange, Agro National Corporation and Ocean Connect Maldives.

He was instrumental in the urgent operationalization of Agro National Corporation as a subsidiary of MFMC, a dire and necessary solution needed by local farmers in distress with the onset of the Covid-19 pandemic. He has served as the Chairman of AgroNat's Board of Directors, overseeing the strategic direction of the Corporation since its inception until October 2022. Mr. Manik also headed the National Taskforce on Resilience Building and Economic Recovery established by the President during the COVID-19 pandemic.

Mr. Manik has worked in versatile capacities in both public and private sector in the areas of financial planning, investment advisory, consultancy in capital markets and advisory for government undertakings. He has over 15 years of experience in implementing strategic policy-decisions and in assessing the financial needs of different clients. He started his career in 2006 at Bank of Maldives PLC where he held several key positions that established his pre-eminent presence in the financial sector. In 2011, Mr. Manik was appointed as the Chief **Executive Officer of Maldives Stock Exchange** (MSE) and Maldives Security Depository (MSD), playing a pivotal role in modernizing, and shaping the capital market of the Maldives.

He holds an MSc in International Banking & Finance from University of Southampton and a BA (Hons) degree in Accounting & Finance from the University of Abertay Dundee in Scotland.



### Mr. Hussain Shihab

**Deputy Managing Director** 

Mr. Hussain Shihab is the Managing Director of Ocean Connect Maldives (OCM). He has served in the position of Deputy Managing Director of MFMC since the Corporation's establishment in 2019 until January 2022.

He has over 25 years of experience in both the public & private sector, with over 20 years of experience in senior executive positions in the areas of banking, finance, consultancy, credit and lending, and financial management. He previously served as a Financial Management Specialist for the World Bank projects at the Ministry of Environment and Energy, working towards implementing the World Bank financial management system in several projects. Additionally, he implemented several successful ERP implementations in different business verticals with word leading ERP (Enterprise Resource Planning) Software, SAP.

He holds ACCA Certified Accounting Technician (CAT) qualification since March 2001 and has been a member of AAT/UK since September 2000. He also has a BA (Hons) degree in Accounting and Finance from the University of East London.



### Ms. Mariyam Manarath Muneer

**Non Executive Director** 

Ms. Mariyam Manarath Muneer serves as a Non-Executive Director of the MFMC Board of Directors. She also sits in the Board of the subsidiary company Ocean Connect Maldives (OCM).

She is the Deputy Minister of Finance at the Ministry of Finance, where she was formerly a Senior Policy Director since May 2019 with the key responsibility of overseeing the Resource Mobilization and Corporate Affairs Departments.

Ms. Manarath previously worked at the Bank of Maldives and gained extensive financial and credit risk assessment skills by working in the areas of credit risk and strategic planning & change management. She is also the Alternate Governor to the Asian Development Bank from the Maldives. She plays a key role in mobilizing grant assistance, donor coordination with international financial institutions and multilateral development banks, managing the country portfolio of those organizations. She also chaired the Asia-Pacific SDG Financing Facility which is a regional technical assistance facility supporting countries to design, implement and scale financing strategies for national sustainable development priorities.

She holds a BA (Hons) degree in Accounting and Finance from the London School of Economics and Political Science, 2014.



### Mr. Mohamed Khussan

#### Non Executive Director

Mr. Mohamed Khussan serves as a Non-Executive Director on the MFMC Board of Directors since September 2021. He served as a Board Director of Agro National Corporation from September 2021 until October 2022. He currently serves as a Consultant at the President's Office of Maldives since August 2022.

He served as a Senior Policy Director at the Ministry of Tourism, with the key responsibilities of overseeing policy, planning, development & environment approval functions, legal affairs of the ministry, and reforming the regulatory framework of the tourism sector.

He holds a MSc in International Development Management from the University of Westminster, UK and has a BEng in Mechanical Engineering from the University of Wolverhampton, UK.



### Ms. Fathmath Lamha

#### **Company Secretary**

Ms. Fathimath Lamha served as the Company Secretary of MFMC from November 2020 to February 2022, and as the Business Development and Corporate Affairs Executive of MFMC until her resignation in August 2022. She currently serves as the Chief Credit Officer at SME Development Finance Corporation (SDFC).

She previously served as the Head of Business Development at the Maldives Stock Exchange (MSE) from 2014 to 2016 and had contributed significantly to the management of one of the largest IPO's conducted in the Maldives. In addition to overseeing the daily operations at MSE, she served as the Company Secretary during her tenure at MSE.

She holds a MSc in Technopreneurship from UCSI University, Malaysia and has a BSc in Applied Accounting from Oxford Brookes University, United Kingdom. She is also a partqualified student of ACCA.



# SHARE HOLDING & COMPANY INFORMATION

Company name:

**Maldives Fund Management Corporation** 

#### **Contact Address:**

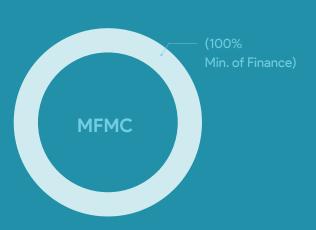
9th Floor, H. Orchid, Ameer Ahmed Magu, Male'

### Type of business:

**Investment Management Company** 

#### **Corporate Structure:**

100% State-Owned Enterprise



### Authorized Capital

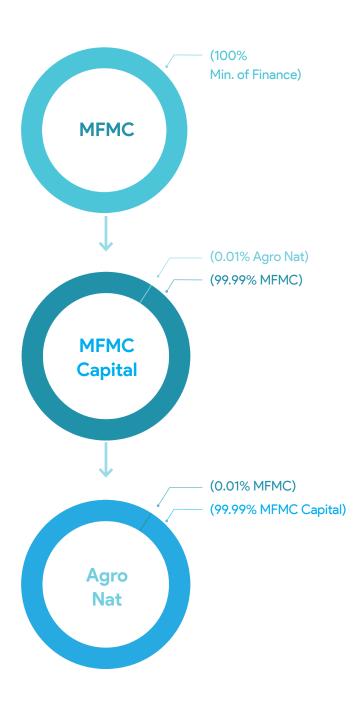
### MVR 2,500,000,000

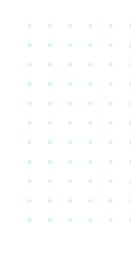
250 Million Shares @ MVR 10.00 per share

Paid-up Share Capital MVR 16,698,570

Paid-up Share Premium MVR 65,160,340

# OWNERSHIP STRUCTURE









The Corporation had worked to develop a clear investment methodology and philosophy for the different funds set to be managed by the Corporation. It is vital that the Corporation engages in business development efforts and continuous improvement of the Corporation's operations, with a focus on ensuring a strong pipeline of investment opportunities. It is expected to establish working relationships with investors to further explore these opportunities.

Management and investment staff are expected to stay up to date with recent developments in investment and portfolio strategy, as well as economic news and trends. In addition, they are expected to keep track of major changes in the market and identify their impact on the ongoing projects and relevant investment aspects. Investment strategies should focus on diversified portfolios, and collaborating with investors to identify their requirements, expectations, and constraints. Investment staff are expected to use tools falling into statistical methods, discounted cash flow models, and risk premium models for forecasting and estimating intrinsic value of assets.

All aspects of investment philosophy are built on the cornerstone of prudent investment planning, with the objective of delivering customized portfolios to meet investor objectives, whilst considering capital market expectations and sustainability. Moreover, as all investments made by MFMC hold high strategic importance to the Maldivian economy, it is essential that we adhere to the highest investments standards and maintain a prominent level of professionalism in our investment approach.

# ESG FACTORS

ESG Screening is integrated within the investment decision-making process to ensure exclusion or inclusion of investments (positive / negative screening) through ESG filters, investment ranking, and investment selection based on ESG factors as below:



Alternative Energy, Climate Change, Management Systems, Regulatory Issues



Community Relations, Workplace diversity, Employment Relations, Human Rights record, Product Quality, Innovativeness



Accounting & Bookkeeping, Accountability, Transparency, Ownership, Executive Compensation

# MARKET ENVIRONMENT

2021 saw a fast-paced, world-wide recovery from the economic shocks caused by the COVID-19 pandemic. As a result, investment professionals have evaluated their long-term strategies and the effectiveness of their risk mitigation amidst a global crisis. A key takeaway, in consideration of the numerous macro factors that could hinder the returns of their investments. was that a disciplined and broadly diversified investment approach was the most reliable way to pursue long-term investment goals. **Emerging markets and alternative assets** are becoming an increasingly popular means to achieve these objectives, given the low interest rate environment.

The S&P 500 index had a rapid growth of 26.89% in 2021, the third highest rate recorded since the 2008 economic crisis. This shows that investor confidence is in the process of being restored to pre-pandemic levels, as they are out seeking high returns. Furthermore, the private equity market set a new standard for itself in 2021, as the global buyout deal value reached an all-time high of \$1.1 trillion, doubling 2020's total of \$577 billion. With the burst of liquidity and record amounts of unspent capital waiting to be put into play, private equity investors were presented with ideal conditions to buy and sell companies. This fed a trend that has been building for years; the largest, most experienced funds are raising substantial amounts capital for even bigger deals leading to the average deal size in 2021, piercing through the \$1 billion mark for the first time in history.

Real interest rates across the world's top economies being sustained at an all-time low, alongside the injection of countless financial stimulus packages into the global economy; has provided an optimum environment for investors to seek attractive investment opportunities. However, heading into 2022, the Russian invasion of Ukraine has brought about risks of disruption of trade and economic growth, particularly in the energy and oil industries. The resulting geopolitical tensions have been one of the main contributors to the rise of inflation in many countries, with the resulting challenges to labor and the supply chain raising the possibility of a global economic downturn due to stagflation. Despite these issues, the Maldives is rebounding well from the COVID-19 downturn, primarily due to the recovery of the tourism sector, allowing the country to be well equipped to deal with inflation in the future.

To satiate global investors' increased appetite for strategic investments, the Maldives and MFMC emerged into 2022 with a diversified project portfolio focused on essential sectors of the economy such as tourism and real-estate development, which will provide attractive returns and boost economic recovery. During the year 2021, the company expedited discussions with multiple potential investors, which comprises of the following investor types:

- 1. Multilateral Financial Institutions / Development Banks
- 2. Institutional Investors
- 3. Sovereign Wealth Funds
- 4. Private investment Funds
- 5. Corporate Buyers
- 6. High Net Worth Individuals
- 7. Other values-driven investors



# BUSINESS REVIEW

## 2021

### THE EU GRANT PROJECT:

The European Union (EU) provided EUR 2 million as a grant aid for the project 'EU Support for a Resilient Recovery of SME Tourism Industry in the Maldives'.

The grant consists of 2 components, the first component of EUR 1.4 million to be given as direct grants to MSMEs affected by COVID-19, and the second component of EUR 0.6 million to be provided for strengthening and enhancing sustainable management practices in guesthouse / safari tourism sector, and the development of a specialized local Online Travel Agent (OTA) targeted for SMEs in the tourism sector.

K. DHIYANERU LAGOON 2 : SAFARI MARINA & HARBOUR DEVELOPMENT PROJECT

MFMC began the preliminary research and assessment works related to K. Dhiyaneru lagoon 2 development project during 2021. The project involves the development of a dedicated safari harbor in the lagoon for docking of vessels in the greater Male' region with the objective of reducing congestion in the Hulhumale' lagoon.

The safari harbor development in K. Dhiyaneru Falhu 2 will provide a safe berthing and mooring facility for safari vessels operating in the Maldives along with their tender vessels, as well as other vessels in the region, such as supply boats, speedboats, and fishing vessels.

The harbor is expected to be able to serve all currently operating safari vessels and their tender vessels with a combination of floating docks and trot mooring. The development will also include harbor protection with wave attenuators, and support infrastructure for ancillary services.

### STRATEGIC ASSETS HANDOVER BY PRESIDENTIAL DECREE:

#### 1. Addu City Hankede

MFMC has been entrusted with developing the Addu City Hankede area as per the presidential decree issued towards the end of 2021 as a state-initiated tourism real estate project with the concept of integrated tourism zone.

Located in the southernmost atoll of the Maldives, the project involves the development of different categories of tourism products such as deluxe hotels, over water villas, and premium real estate apartments that are to be sold to private buyers.

The resulting integrated tourism zone will be one of the first developments following changes to the Tourism Act and legislations and will bring a brand-new dynamic to the Maldivian tourism sector.

#### 2. K. Gaafaru Lagoon

The Gaafaru Project is a highly ambitious tourism project undertaken by the Maldivian government assigned to MFMC through presidential decree issued towards the end of 2021 as a state-initiated tourism real estate project with the aim of developing one of the most iconic and luxurious tourism destinations in the region.

Its key innovation comes from 14 exclusive private islands that will be reclaimed from selected areas of the lagoon which, for the first time ever in the Maldives, will be put on sale for private buyers.

Strategically located in the central area of the country and only 60km north of the capital, Male', further developments in the lagoon include a yacht marina, an extension of Gaafaru Island through reclamation, and 2 five-star luxury resorts.

### **BUSINESS MEETINGS:**

Representatives of MFMC took part in preliminary meetings held in UAE to promote Maldives Tourism Development Fund. Further, they attended round table discussions of the Official Monetary and Financial Institutions Forum, where talks were held with representatives of several banks to increase the exposure of the Corporation amongst the international agencies. Moreover, they participated in Dubai Expo 2020 and Fund Forum International 2021 in Monaco to discuss potential projects with foreign investors.

# BUSINESS REVIEW

### 2022

INVESTOR RELATIONS: MFMC has been actively approaching investors and exploring options to raise finance for its pipeline projects. As part of these efforts, representatives of MFMC took part in the AIM Summit held in London to connect with global investors and managers of alternate investments. Furthermore, MFMC attended the Hotel Investment Conference Asia Pacific (HICAP) forum, which allowed the Corporation to share its pipeline projects with world-renowned tourism operators and generate interest in investing in these developments.

### APPOINTMENT OF FUND HOSTING SERVICE PROVIDER:

MFMC appointed Dalma Capital, a global alternative investment platform based in the Middle East, as a fund hosting service provider to act as a third-party ManCo / Alternative Investment Fund Manager to manage an investment fund domiciled at an international financial center. Partnering with Dalma Capital will enable MFMC to tap into discreet capital pools associated with family offices and institutional investors based in Dubai and other Gulf markets, by making use of the existing networking strength of Dalma Capital.

### OCEAN CONNECT MALDIVES:

Ocean Connect Maldives (OCM) was established in early 2022, as a subsidiary of MFMC, to invest in physical and digital infrastructure and promote inclusive digital networks and services to help address the digital divide and drive the next stage of Maldives' growth. The company aims to build a robust global and nationwide infrastructure by building the first ever direct submarine cable to the Maldives.

# FUND REGISTRATION EFFORTS:

MFMC is seeking to establish and register investment funds under the sand box framework for establishment and management of funds across strategic industries in Maldives. The primary purpose of the fund scheme is to seek funding to develop various assets held within the MFMC group. As such, MFMC is closely working with Capital Market Development Authority (CMDA) to register several funds under the sand box regime.

### TOURISM DEVELOPMENT PROJECTS:

MFMC is finalizing the conceptual masterplan development of its state-led tourism real estate projects at Addu City Hankede & Gaafaru lagoon, following the Presidential Decree issued in late 2021, assigning lease rights of the respective island and lagoon to MFMC. The masterplan formulation of K. Gaafaru development project has been handed over to Foster+Partners, one of the leading architectural firms in the world, while the masterplan for Addu City Hankede integrated tourism development project has been contracted to a local vendor. It is expected that both these masterplans would be finalized in the first quarter of 2023.

### MARICULTURE PROJECT:

Moreover, MFMC has initiated the first government led Mariculture project, an ambitious attempt to substitute import of seafood for local consumption and tourist demand, with locally farmed highquality shrimp at a cheaper price. A detailed feasibility study has been carried out by the corporation to identify the technical and economic viability of establishing a shrimp farming hatchery in the Maldives, with discussions taking place with potential investors to secure funding for the project.



# CORPORATE GOVERNANCE, FINANCIAL REPORTING & RISK MANAGEMENT

Since its inception in 2019, MFMC has operated in compliance with the requirements of the Code of Corporate Governance for State Owned Enterprises by the Privatization and Corporatization Board of the Ministry of Finance. In addition to approving key policies for governance, MFMC has adopted the International Financial Reporting Standards (IFRS). The Company's Financial Statements for the Financial Year 2021 are prepared in compliance with IFRS and with all applicable laws and regulations.

Moreover, in compliance with Auditor General Office (AGO) Regulation No. 2021/ R-152 – The Regulation on the Audit and Accountability of State-Owned Enterprises, Ernst & Young was appointed as external auditor for audit of financial statements for MFMC Group and subsidiaries for financial year 2021. The Auditors remuneration for the financial year 2021 of MFMC Group was MVR 165,385.

The Board of Directors of MFMC ensures that proper internal controls are established and enforced within the organization. While MFMC gives assurance that it shall strive to ensure the Fund's investment policies are successful in the long term, the fund manager or the funds does not give explicit assurance in achieving investment objectives, in terms of income or capital gains. The performance of the funds will be subject to the performance of underlying assets which comprise the securities included in the fund. However, the company shall place emphasis on conveying to investors the following risks, as well as looking to minimize the following:

- 1. General
- 2. Credit Risk
- 3. Political Risk
- 4. Economic & Industry Risk
- 5. Liquidity Risk
- 6. Gearing Risk
- 7. Lack of Diversification Risks

Further, financial crime mitigation is a key priority for the company, with the company prioritizing the implementation of a robust framework for due-diligence and KYC procedures. MFMC will continue to enhance policies for Anti-Money Laundering / Combating the Financing of Terrorism, as well as due-diligence procedures related to various interactions. Managing the risk of financial crimes is a key priority as the company moves forward, especially when considering relatively low financial literacy among some financial sector stakeholders / intermediaries in the Maldives.



# GOVERNANCE FRAMEWORK

The Corporation has established an effective and well-organized investment process, and devised Information Memorandum, Investment Policy Statement and other required documents for key policy funds managed by the Corporation after identifying appropriate return and risk levels based on investor preferences, expectations, and market conditions.

The Board of Directors is responsible for approving a structure for the composition of the Investment Committee, and delegating decisionmaking responsibilities to the Managing Director, Head of Investments, and other investment staff. The Investment Guidelines outlines the key operational guidelines for the fund, due-diligence procedures, including proposed investment strategy, governance and implementation framework (Investment committee composition etc), investment strategy for each asset class (sector allocation, optimal portfolio, risk rules etc), internal governance, roles and responsibilities (including transaction limits for individual portfolio managers at different levels), record-keeping and date retention, reporting methodology (risk measures, return calculation requirements etc) and other such information.



# INTEGRATED SUSTAINABILITY REPORTING

It has been a priority of MFMC to integrate sustainable and environmentally friendly practices in our business operations, such as minimizing the consumption of paper by depending largely on electronic documents and conducting business operations on the cloud, as we believe that our actions in the office environment can serve as a catalyst for positive change.

MFMC has also transitioned to eliminating all single use plastics from our daily operations and enforced the usage of re-usable items within our work environment, which we believe to be our biggest contribution towards establishing an environmentally friendly and sustainable business operation.





# DIRECTORS' REPORT

# EXTERNAL AUDIT OPINION & AUDITED FINANCIAL STATEMENTS

Maldives Fund Management Corporation Pvt Ltd

# DIRECTORS REPORT 2021

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# **1. BUSINESS REVIEW**

## 1.1. Core Business Activity

Maldives Fund Management Corporation (MFMC) is a limited company incorporated on 26 June 2019. The registered address of the Corporation is Ministry of Finance, Ameenee Magu, Male' 20379, Republic of Maldives.

MFMC was formed by the virtue of Presidential Decree and was established with the aim of creating a company that assists in the mechanism of acquiring inexpensive finance options through fund structures for Maldivian investors and foreign investors under section 95 of the Companies Act of the Republic of Maldives (Act no: 10/96) and with the president's authority, by a Presidential Decree no: 3/2019.

The Corporation was established with the responsibilities of fulfilling national goals of development through increasing private sector investment with the aid of the government, to increase the wealth of the country and to increase the strategic investments through managing the risks and profit ratios.

The Corporation had 14 employees at the end of 2021 and focused mainly on recruiting key personnel to the MFMC team. After a difficult period in reaching out to investors due to covid-19 measures across the world, MFMC restarted its efforts in actively seeking overseas investors for key initiatives and proposed investments. Fund domiciling activities were initiated to set up an investment fund vehicle at an overseas jurisdiction to facilitate investments from target groups such as SWFs, other institutional investors and high net worth individuals.

Significant work was carried out in 2021 to formulate a pipeline of investable products for tourism, infrastructure and renewable energy, which culminated in MFMC being entrusted with developing state initiated integrated tourism real estate projects in K. Gaafaru and S. Hankede (via Presidential Decree issued in December 2021).

In addition to continuous investment in subsidiary Agro National Corporation, the company explored the possibility of setting up an additional subsidiary for nationwide digital infrastructure including setting up a direct fiber optic submarine cable system.

# 1.2. Share Capital and Share Premium of MFMC

The authorized share capital of MFMC comprises 250 million shares at MVR 10/- per share, amounting to a total of MVR 2,500,000,000.

The Issued and Paid up Share Capital comprises of 1,669,857 shares at MVR 10/- per share, amounting to a total of MVR 16,698,570 as at 31 December 2021.

Additionally, MFMC has issued 70,000 shares at a premium of MVR 100/- per share and 550,499 shares at a premium of MVR 90/- per share, amounting to a total of MVR 65,160,340 fully paid as at 31 December 2021.

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# 1.3. Financial Performance and Reporting

The annual 2021 Financial Statement of MFMC were prepared in accordance with the International Financial Reporting Standards (IFRS) and all relevant regulations and legislations of the Maldives. The major transactions of MFMC during the 2021 were involved in operationalizing the corporation and towards domiciling the fund.

The summary of financial results of MFMC for the year 2021 are as follows:

Details	Amount (MVR)
Revenues	-
Net loss for the period	(9,073,073)
Total Assets	153,853,325
Total Equity	63,812,567

### 1.4. Major Changes in the Business

The Maldives Fund Management Corporation (MFMC) was established with the responsibility of fulfilling national development goals in collaboration with the government by increasing private sector investments, enhancing the country's wealth, and facilitating strategic investments. There were no significant changes in the mandate of the Corporation during the year 2021, as the Corporation aims to make sufficient efforts to adapt to the ever-changing landscape of the global markets.

## 1.5. Prospects for the coming year

MFMC will focus on strengthening its operations by accelerating efforts in securing investors, developing human resources, and domiciling its fund structures. Furthermore, the Corporation plans to make significant strides in completing its existing projects, seek out and start work on new investment products with innovative financing mechanisms.

# 2. BOARD COMPOSITION

In compliance with the Privatization and Corporatization Board (PCB) Code of Corporate Governance for State Owned Enterprises, the Board of Directors of MFMC comprises of a combination of Executive and Non-Executive Directors. More than half of the Board is comprised of Non-Executive Directors to ensure effective corporate governance, necessary pluralism, productive and constructive discussions, prompt and rational decisions and effective organization of the work of its committees.

As per the Memorandum and Article of Association of MFMC, the Corporation Board of Directors include total 5 members. MFMC had the following members of the Board of Directors as at 31 December 2021, with one (1) vacant position filled on 16<sup>th</sup> September 2021.

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#	Name	Representative Organization	ED/NED	Appointed Date
1	Neeza Imad	Ministry of Economic Development	Non-Executive Director: Chairman	26 June 2019
2	Hassan Manik	MFMC	Executive Director: Managing Director & Company Secretary	26 June 2019
3	Mariyam Manarath Muneer	Ministry of Finance	Non-Executive Director	12 November 2019
4	Hussain Shihab	MFMC	Executive Director	20 November 2019
5	Mohamed Khussan	Minitry of Tourism	Non-Executive Director	16 September 2021

All urgent matters that were to be managed by the committee was handled by the full Board of Directors until the creation of a committee.

# 3. SALARIES AND FEES PAID TO THE BOARD OF DIRECTORS

Board of Directors	Total Remuneration (MVR)
Neeza Imad	160,100.00
Hassan Manik	491,882.00
Mariyam Manarath Muneer	96,000.00
Hussain Shihab	394,414.00
Mohamed Khussan	29,000.00

# 4. BOARD MEETINGS

A total of 15 board meetings were held during the year 2021. All members of the Board of Directors attended board meetings.

Board of Directors	No. of Meetings Attended	Attendance %
Neeza Imad	15	100
Hassan Manik	15	100
Mariyam Manarath Muneer	14	93
Hussain Shihab	13	87
Mohamed Khusaan	7*	100

\*Mohamed Khussan joined the Board of MFMC on 16<sup>th</sup> September 2021. 7 board meetings were held from the date of his joining to the end of the year 2021.

# 5. CHANGES TO THE MEMORANDUM (MOA) AND ARTICLES OF ASSOCIATION (AOA)

No changes were brought to MOA or AOA in the year 2021.

# 6. LITIGATION AND CASES

There were no legal cases or involvements in any form of litigation during the year 2021.

## 7. SUMMARY OF MAJOR DECISIONS DURING THE YEAR

The Board of Directors took the following major decisions during the year 2021:

- The working capital loan provided to subsidiary Agro National Corporation to be increased to MVR 15,000,000 at cost inclusive of additional MVR 4,500,000 approved on the 31<sup>st</sup> of January 2021.
- Praxis Law Firm LLP was appointed as the Legal Advisor for Giraavaru Falhu Development Project on 21<sup>st</sup> February 2021.
- Funding from EU Support for a Resilient Recovery of SME Tourism Industry in The Maldives was approved on 1<sup>st</sup> April 2021.
- Decision to enter into a Concession Agreement with the Ministry of Economic Development for the Construction, Development, Operation and Management of Dhiyaneru Falhu was approved on 27<sup>th</sup> June 2021.
- The procurement guideline was revised to align with the principles set by PCB on 19<sup>th</sup> August 2021.
- Board Annual Plan was adopted on 26<sup>th</sup> August 2021.
- Company Structure of MFMC and MFMC Capital were revised and endorsed by the Board on 15<sup>th</sup> September 2021.
- A new Non-Executive Board Director, Mohamed Khussan joined the MFMC Board on 16<sup>th</sup> September 2021.
- Additional Working Capital Loan of MVR 1,000,000 was provided to Agro National Corporation on 30<sup>th</sup> September 2021.
- Company Structure was revised to harmonize the workflow and processes adopted and endorsed on 2<sup>nd</sup> November 2021.
- Procurement guideline was revised and endorsed on 3<sup>rd</sup> November 2021.
- Board Members Manarath Muneer and Mohamed Khussan as the serving non-executive directors were appointed to Audit Committee on 30<sup>th</sup> November 2021.
- Performance Evaluation Policy of the Board was endorsed on 30<sup>th</sup> November 2021.

# 8. SHAREHOLDING IN OTHER CORPORATIONS

The corporation holds shares in subsidiaries as follows.

MFMC Capital	99.99% Shares Held	Directly Controlled
AGRO National	00.01% Shares Held	Indirectly Controlled

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# 9. EXTERNAL AUDIT

In accordance with section 4 of the Auditor General Office Regulation on the Audit and Accountability of State-Owned Enterprises, the External Auditor for MFMC for financial year 2021 is Ernst and Young appointed by the Board of Directors at the Annual General Meeting.

The External Audit for the year 2021 was completed on 24 November 2022

# 10. CORPORATE GOVERNANCE

In compliance with the Privatization and Corporatization Board (PCB) Code of Corporate Governance for State Owned Enterprises:

- MFMC's Board of Directors comprise of 2 Executive and 3 Non-Executive Directors to ensure unbiased and diverse advice is brought to the Corporation.
- The Chairperson of the Board of MFMC is a Non-Executive Director.
- MFMC held Board Meetings with no more than two months between the meetings during the year.
- MFMC established Audit Committee, Investment Committee and commenced work on establishing other required committees during 2021.
- MFMC outsourced internal audit of the Group to undertake internal audit for financial years 2019-2021 to a third party to provide an independent, objective assurance and consulting activity designed to add value and improve the operations of the Corporation.

# 11. STATEMENT OF DIRECTORS' RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

The management of the company is responsible for establishing and maintaining adequate internal control over financial reporting as stipulated in the Companies Act. The internal control system was designed to provide reasonable assurance to the Company's management and Board of Directors that financial reporting as well as the preparation and presentation of the financial statements issued for external purposes complies with generally accepted accounting principles.

We at the management assessed the effectiveness of the Company's internal control over financial reporting as of 31 December 2021. Based on our assessment we believe that (as of 31 December 2021), the company's internal control over financial reporting is effective based on all criteria.

Signature	N		Har	
Name	Neeza Imad	Musses	Hassan Manik	
Designation	Chairperson	WINAGEMENT CORD	Managing Director	
Date	24 November 2022	C06492019	24 November 2022	
		Chin to Chin		
				Page

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# MALDIVES FUND MANAGEMENT CORPORATION AUDITOR'S REPORT AND FINANCIAL STATEMENTS

.

**31 DECMBER 2021** 



Ernst & Young Chartered Accountants G. Shafag, 2<sup>nd</sup> Floor Rahdhebai Magu Malé, Republic of Maldives Tel: +960 332 0742 eymv@lk.ey.com ey.com Reg. No: P-0192/1995

#### NJ/APM

## Independent auditor's report to the shareholders of Maldives Fund Management Corporation Limited

#### Report on the audit of the financial statements

We have audited the financial statements of Maldives Fund Management Corporation Limited (the "Company") and the consolidated financial statements of the Company and its Subsidiaries (the "Group") which comprise the statement of financial position as of 31 December 2021, and the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion the accompanying financial statements of the Company and the Group give a true and fair view of the financial position of the Company and Group as at 31 December 2021, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRSs).

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code), and we have fulfilled our other ethical responsibilities in accordance with the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming the auditors' opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the Auditors' responsibilities for the audit of the financial statements section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying financial statements.

Partners: H M A Jayesinghe FCA FCMA, A P A Gunasekera FCA FCMA, A Herath FCA, D K Hulangamuwa FCA FCMA LLB (Lond)
MEMorent Partners: M Rengaraj FCA ACMA, H W A T D Hapugoda ACA, N Jayasinghe ACA ACMA, Ms. D Nizar ACCA, S Ramanan FCCA ACMA

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Key audit matter	How our audit addressed the key audit matter
<ul> <li>Deferred grant/Project Liabilities</li> <li>As disclosed in note 23 to the financial statements, the Deferred grant/Project Liabilities of the Group amounted to MVR 32,660,705/- as at 31 December 2021 and represents approximately 51% of the Group's total liabilities.</li> <li>Project Liabilities are a key audit matter due to: <ul> <li>Significance of the amount reported.</li> <li>Assessment of compliance with conditions relating to the Project agreements.</li> <li>Appropriateness of costs that are eligible to be recognized as expenses relating to the Project.</li> </ul> </li> </ul>	<ul> <li>Our audit procedures included among others the following;</li> <li>Obtained understanding of the conditions of the project agreement and evaluated compliance.</li> <li>Checked the process of receipts and disbursements of funds.</li> <li>Checked the recognition of the incurred cost and related income with eligibility criteria of the project.</li> <li>We also assessed the adequacy of related disclosures made in 23 to the financial statements.</li> </ul>
Right of Use assets and related lease liabilities	Our audit procedures included among others the following;
As disclosed in notes 13 and 20, the Group has recognized Right of Use Assets of MVR 24,713,554/- and related lease liability of MVR 24,411,678/- during the year. Consequently, as at 31 December 2021 Right of Use assets represents 23% of the total assets of the Group and Lease Liabilities represents 38% of the total Liabilities of the Group.	<ul> <li>Obtained and inspected the lease contracts and evaluated whether management has considered of relevant lease terms.</li> <li>Assessed the appropriateness of the incremental borrowing rates.</li> <li>Checked the arithmetical accuracy of the underlying calculation of lease liabilities and ROU assets.</li> </ul>
<ul> <li>Right of Use assets and related lease liabilities were identified as a key audit matter due to: <ul> <li>Significance of the amounts reported during the year.</li> <li>The degree of judgements and estimation uncertainty associated with the measurement of Right of Use assets and related lease liabilities.</li> </ul> </li> </ul>	We also, assessed the adequacy of the disclosures made in notes 4.2, 13 and 20 to the financial statements relating to significant judgements and estimates used by Management.
Key areas of significant judgements and estimation uncertainties in the measurement of the Right of Use assets and related lease liabilities included the following:	
<ul> <li>Consideration of the key contractual terms included in the lease contracts,</li> <li>Appropriateness of incremental borrowing rates (IBR) used.</li> </ul>	

### Other Matter

The financial statements of Maldives Fund Management Corporation Lipsted for the sear ended 31 December 2020, were audited by another auditor who expressed an unmodified opinion on those statements on 01 February 2022.

Reg. MFM25

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#### Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's and Group's financial reporting process.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken based on these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We are also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud
  or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that
  is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material
  misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve
  collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control of the Company and Group.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings ungluding any significant deficiencies in internal control that we identify during our audit.

Chartered Accountants Malé , Maldives

Reg. No.: 192/95

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

For and on behalf of Ernst & Young Partner: Krishna Rengaraj Licensed Auditor: ICAM-IL-PKC

24 November 2022 Male'



#### MALDIVES FUND MANAGEMENT CORPORATION CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME For the Year ended 31 December 2021

		Grou	p	Compa	ny
		2021	2020	2021	2020
	Note	MVR	MVR	MVR	MVR
Revenue from contracts with customers	6	8,942,089	157,489	-	-
Cost of Sales	_	(6,494,862)	(185,720)	-	-
Gross profit		2,447,227	(28,231)	-	-
Grant income	23	2,026,610	207,194	167,467	-
Other income	7	-	115,823	-	115,823
Administrative expenses		(28,572,368)	(10,303,457)	(8,642,864)	(6,619,519)
Selling and marketing expenses		(506,419)	(286,786)	(112,104)	(263,232)
Operating loss	-	(24,604,950)	(10,295,457)	(8,587,501)	(6,766,928)
Net finance cost	8	(2,172,337)	(473,182)	(485,572)	(341,013)
Loss before tax	9 -	(26,777,287)	(10,768,639)	(9,073,073)	(7,107,941)
Income tax credit / (expense)		-	-	-	-
Loss for the year	=	(26,777,287)	(10,768,639)	(9,073,073)	(7,107,941)
Other comprehensive income		-	-	-	-
Total comprehensive income		(26,777,287)	(10,768,639)	(9,073,073)	(7,107,941)

The accounting policies and notes on pages 6 to 27 forms an integral part of these financial statements.

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#### MALDIVES FUND MANAGEMENT CORPORATION CONSOLIDATED STATEMENT OF FINANCIAL POSITION As at 31 December 2021

		Grou	ъ	Compa	ny
			Restated		Restated
		2021	2020	2021	2020
	Note	MVR	MVR	MVR	MVR
Assets					
Non-current assets					
Property, plant and equipment	11	5,945,223	3,422,344	1,591,259	1,547,238
Intangible assets	12	21,621	-	21,621	-
Right-of-use assets	13	29,705,852	9,943,557	8,386,000	4,439,407
Investment in subsidiaries	14	-	-	69,498,250	14,999,500
Other assets	18	769,168	237,772	236,864	87,923
	-	36,441,864	13,603,673	79,733,994	21,074,068
Current assets					
Inventories	15	224,798	-	-	-
Trade and other receivables	16	929,701	-	81,003	-
Amounts due from related parties	17	-	2,118	10,189,579	5,935,207
Other assets	18	556,333	3,500	2,833	-
Cash and cash equivalents	19	68,507,871	11,278,262	63,845,916	10,481,538
	-	70,218,703	11,283,880	74,119,331	16,416,745
Total assets	-	106,660,567	24,887,553	153,853,325	37,490,813
Equity and liabilities					
Equity					
Share capital	24	16,698,570	11,193,580	16,698,570	11,193,580
Share premium	25	65,160,340	15,615,430	65,160,340	15,615,430
Accumulated losses	-	(39,411,255)	(12,633,968)	(18,046,343)	(8,973,270
Total equity		42,447,655	14,175,042	63,812,567	17,835,740
Non-current liabilities					
Lease liabilities	20 _	25,542,515	8,285,712	6,938,830	3,758,961
		25,542,515	8,285,712	6,938,830	3,758,961
Current liabilities					
Lease liabilities	20	5,156,065	1,693,101	1,660,592	743,994
Trade and other payables	21	758,741	415,602	228,541	115,520
Amounts due to related parties	22	94,886	117,790	50,031,656	15,036,598
Deferred grant	23	32,660,705	200,306	31,181,139	-
		38,670,397	2,426,799	83,101,928	15,896,112
Total equity and liabilities	-	106,660,567	24,887,553	153,853,325	37,490,813

The Board of Directors is responsible for these financial statements Signed for and on behalf of the Board by:

 Name of the director
 Signature

 Neeza Imad
 Chairperson

 Hassan Manik
 Managing Director

 The accounting policies and notes on pages 6 to 27 forms an integral part of these financial statements.

24 November 2022



Ernst & Young Chartered Accountants Mae, Maldives Reg No.: 19205

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MALDIVES FUND MANAGEMENT CORPORATION STATEMENT OF CHANGES IN EQUITY - GROUP Year ended 31 December 2021

		Share S	Share Premium	Accumulated	
	Note	Capital MVR	Reserve MVR	Losses MVR	Total MVR
Balance at 1 January 2020		9,536,310		(1,865,329)	7,670,981
Loss for the year		ı	,	(10,768,639)	(10,768,639)
Issues during the year	24,25	5,700,000	52,000,000	ı	57,700,000
Balance at 31 December 2020		15,236,310	52,000,000	(12,633,968)	54,602,342
Correction of prior period error*		(4,042,730)	(36,384,570)		(40,427,300)
Balance at 1 January 2021		11,193,580	15,615,430	(12,633,968)	14,175,042
Loss for the year		ŗ	,	(26,777,287)	(26,777,287)
Issues during the year	24,25	5,504,990	49,544,910		55,049,900
Balance at 31 December 2021		16,698,570	65,160,340	(39,411,255)	42,447,655

\* The Group has restated share capital and share premium to reflect the called up amounts from shareholders that were issued and paid. (Refer note 32)

The accounting policies and notes on pages 6 to 27 forms an integral part of these financial statements.

Ernst & Young Charleted Accountants Maté , Mardues Reg. No. 19295

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MALDIVES FUND MANAGEMENT CORPORATION STATEMENT OF CHANGES IN EQUITY - COMPANY Year ended 31 December 2021

		Share	Share Premium	Accumulated	
	Note	Capital	Reserve	Losses	Total
		MVR	MVR	MVR	MVR
Balance at 1 January 2020		9,536,310	I	(1,865,329)	7,670,981
Loss for the year		ï	,	(7,107,941)	(7, 107, 941)
Issues during the year	24,25	5,700,000	52,000,000		57,700,000
Balance at 31 December 2020		15,236,310	52,000,000	(8,973,270)	58,263,040
Correction of prior period error*	32	(4,042,730)	(36, 384, 570)		(40,427,300)
Balance at 1 January 2021		11,193,580	15,615,430	(8,973,270)	17,835,740
Loss for the year		ı	ŗ	(9,073,073)	(9,073,073)
Issued and paid during the year	24,25	5,504,990	49,544,910		55,049,900
Balance at 31 December 2021		16,698,570	65,160,340	(18,046,343)	63,812,567

\* The Company has restated share capital and share premium to reflect the called up amounts from shareholders that were issued and paid. (Refer note 32)

The accounting policies and notes on pages 6 to 27 forms an integral part of these financial statements.

#### MALDIVES FUND MANAGEMENT CORPORATION CONSOLIDATED STATEMENT OF CASH FLOWS Year ended 31 December 2021

Tear ended 51 December 2021	Group		up	Company	
		2021	2020	2021	2020
	Note	MVR	MVR	MVR	MVR
<b>Operating activities</b> Loss before tax from operations		(26,777,287)	(10,768,639)	(9,073,073)	(7,107,941)
Adjustments to reconcile loss before tax to net cash flows:					
Depreciation on property, plant and equipment	11	832,938	255,496	275,426	176,068
Amortisation of intangible assets	12	8,652	-	8,652	-
Depreciation of right-of-use assets	13	4,951,259	1,073,771	1,287,410	784,079
Provision for impairment	16.1	62,865	-	-	-
Interest income on security deposit	8.1	(61,223)	(13,427)	(13,715)	(9,737)
Interest expenses on lease liabilities	8.2	2,233,560	486,609	499,287	350,750
Gain on termination of leases Operating loss before working capital changes	7 -	(18,749,236)	(115,823) (9,082,013)	(7,016,013)	(115,823) (5,922,604)
operating toos secore working express enanges		(10), 17,200)	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(0,) ==,0001)
Working capital adjustments:		(224 700)			
- Increase in inventories	15	(224,798)	(2,500)	-	-
- Increase in other assets	18.2	(552,833)	(3,500)	(2,833)	-
- Increase in trade and other receivables	16	(992,567)	(2,118)	(81,004)	(2,118)
- Increase in amounts due from related parties	17	5,812,539	-	5,812,539	-
- Increase in trade and other payables	21	343,139	(82,191)	113,021	(382,272)
- (Decrease)/increase in amounts due to related parties	22	(5,833,325)	80,692	(1,942)	-
- Increase in deferred grant	23	32,460,399	200,306	31,181,139	-
- Increase in restricted cash	19.1	(31,489,899)	(200,306)	(31,348,447)	-
Cash flows used in operating activities		(19,226,581)	(9,089,130)	(1,343,540)	(6,306,994)
Interest paid	8.2	(2,233,560)	(486,609)	(499,287)	(350,750)
Net cash flows used in operating activities		(21,460,141)	(9,575,739)	(1,842,827)	(6,657,744)
Investing activities					
<b>Investing activities</b> Acquisition of property, plant and equipment	11	(3,355,817)	(3,450,167)	(319,447)	(1,495,633)
Acquisition of intangible assets	12	(30,273)	(5,150,107)	(30,273)	(1,1)0,000)
Proceeds from disposal of property, plant and	11	(50,275)	250,279	(30,275)	250,279
equipment			200,219		200,279
Advances paid to related parties	17	-	-	(10,066,911)	(5,933,089)
Investment in subsidiaries	14	-	-	(19,501,750)	-
Payment from security deposit derecognised	18.1	-	120,000	-	120,000
Payment for security deposit	18.1	(772,048)	(380,000)	(222,048)	(140,000)
Net cash flows used in investing activities		(4,158,138)	(3,459,888)	(30,140,429)	(7,198,443)
Financing activities					
Payment of principal portion of lease liabilities	20	(3,691,911)	(788,392)	(1,050,713)	(564,250)
Proceeds from issue of share capital	24	5,504,990	1,657,270	5,504,990	1,657,270
Proceeds from issue of share premium	25	49,544,910	15,615,430	49,544,910	15,615,430
Net cash flows from financing activities		51,357,989	16,484,308	53,999,187	16,708,450
Net increase in cash and cash equivalents		25,739,710	3,448,681	22,015,931	2,852,263
Cash and cash equivalents as at 1 January		11,077,956	7,629,275	10,481,538	7,629,275
Cash and cash equivalents as at 31 December	19	36,817,666	11,077,956	32,497,469	10,481,538
Cash and cash equivalents as at 51 December	19	50,017,000	11,077,950	54,477,409	10,401,538

The accounting policies and notes on pages 6 to 27 forms an integral part of these financial statements.

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#### 1 Reporting Entity

#### 1.1 Corporate information

Maldives Fund Management Corporation (MFMC or the Company) is a limited company incorporated on 26 June 2019 and domiciled in the Republic of Maldives. The registered address of the Company is Ministry of Finance, Ameene Magu, Male' 20379, Maldives.

The Company was formed by the virtue of presidential decree and Maldives fund management corporation limited was established with the aim of creating a company that assists in the mechanism of acquiring inexpensive finance options through fund structures for Maldivian investors and foreign investors under section 95 of the Maldives constitution act no 10/96 "the companies act of the republic of Maldives" and with the president's authority, by a presidential decree no 3/2019.

The Company was established with the responsibilities of fulfilling national goals of development through increasing private sector investment with the aid of the government, to increase the wealth of the country and to increase the strategic investments through managing the risks and profit ratios.

The MFMC Group (The Group) currently consists of MFMC, MFMC Capital Limited (MFMC Capital) and Agro National Corporation Limited (AGRO National). Additionally, it is envisaged that further entities (SPVS/JVS) will be formed to facilitate future projects that will be undertaken by the Group.

#### 1.2 Date of authorization for issues

The Financial Statements of the Group for the year ended 31 December 2021 were authorised for issue with board approval on 24 November 2022.

#### 1.3 Consolidated financial statements

The consolidated financial statements of the Group for the year ended 31st December 2021 include the Company and its subsidiaries (together referred to as the "Group" and individually as "Group entities") and the Group's interest in investments in subsidiaries. The financial statements of all companies in the Group have a common financial year which ends on December 31st. Maldives Fund Management Corporation Limitd (MFMC) is the ultimate parent of the Group.

#### 1.4 Principal activities and nature of business

Entity	Business Activity
Maldives Fund Management Corporation Limited (MFMC)	The company is involved in aquring finance through fund structures and holding investments.
MFMC Capital Limited (MFMC Capital)	MFMC Capital is holding company to co-hold and manage investment with MFMC
Agro National Private Limited	AGRO National is involved in the agricultural business.

#### 2 Basis of preparation

#### 2.1 Statement of compliance

The financial statements of the Group, which comprises of the statement of financial position, statement of profit or loss and other comprehensive income, statement of changes in equity, statement of cashflows and the notes to financial statements have been prepared and presented in accordance with International Financial Reporting Standards ("IFRS").

#### 2.2 Basis of measurement

The financial statements of the Group have been prepared on the historical cost basis, except for financial instruments that are measured at fair value.



#### 2 Basis of preparation (continued)

#### 2.3 Functional and presentation currency

The financial statements are presented in Maldivian Rufiya (MVR), which is also The Group's functional currency. All financial information presented in MVR has been rounded to the nearest one except where otherwise indicated.

#### 2.4 Materiality and aggregation

In compliance with IAS 1 Presentation of financial statements, each material class of similar items is presented separately in the financial statements. Items of dissimilar nature or functions are also presented separately unless they are considered to be immaterial.

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position only when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the assets and settle the liability simultaneously. Income and expenses are not offset in the statement of profit or loss and other comprehensive income unless required or permitted by accounting standards.

#### 2.5 Basis of consolidation

#### a) Business combination

The consolidated financial statements comprise the financial statements of the Group and its subsidiaries as at 31st December 2021. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specially, the Group controls an investee if, and only if, the Group has;

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee)
- Exposure, or rights to variable returns from its involvement with the investee
- The ability to use its power over the investee to affect its returns

The Group re-assesses whether or not it controls an investee if facts and circumstances indidcate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains conrol over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed during the year are included in the consolidated financial statements form the date the Group gains control until the date the Group ceases to control the subsidiary.

Profit or loss and each component of the comprehensive income are attributed to the equity holders of the parent of the Group and to the non-controlling interests (NCI), even if this result in the NCI having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies. All inter-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation. A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over subsidiary, it de-recognises the related assets (including goodwill), liabilities, NCI and other components of equity while any resultant gain or loss is recognised in profit and loss. Any investment retained is recognised at fair value.

The consolidated financial statement of the Group include:

Entity	Country of	% of effectiv	e equity interest
	incorporation	2021	2020
MFMC Capital Limited	Maldives	99.99%	99.99%
AGRO National Corporation Limited	Maldives	99.99%	99.99%

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#### 3 Critical accounting estimates, assumptions and judgements

The preparation of financial statements in conformity with IFRSs requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income, and expenses. Actual results may differ from these estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

Detailed information about each of the estimates and judgments is included in the related notes together with information about the basis of calculation for each affected line item in the financial statements.

#### 3.1 Going concern

The Board assessed the Group's ability to continue as a going concern and are satisfied that it has the resources to continue in business for the foreseeable future. Furthermore, the Board is not aware of any material uncertainties that may be significant upon the Groups' ability to continue as a going concern and it does not intend either to liquidate or to cease operations of the Group. Therefore, the Financial Statements are prepared on the going concern basis.

#### 3.2 Leases - Estimating the incremental borrowing rate for discounting land lease commitments

In the absence of interest rate implicit in the lease, the Group therefore uses its incremental borrowing rate (IBR) to measure lease liabilities. The IBR is the rate of interest that the Group would have to pay to borrow over a similar term, and with a similar security, the funds necessary to obtain an asset of a similar value to the right-of-use asset in a similar economic environment. The IBR therefore reflects what the Group 'would have to pay', which requires estimation when no observable rates are available (such as for subsidiaries that do not enter into financing transactions) or when they need to be adjusted to reflect the terms and conditions of the lease. The Group estimates the IBR using observable inputs (such as market interest rates) with a consideration of entity-specific adjustments.

#### 3.3 Depreciation of Property, Plant and Equipment

The Group assigns useful lives and residual values to property, plant and equipment bases on periodic studies of actual asset lives and the intended use of those assets. Changes in circumstances such as technological advances, prospective economic utilization and physical condition of the assets concerned could result in the actual useful lives differing from initial estimates. Where the Group determines that the useful life of property, plant and equipment should be shortened or residual value reduced, it depreciates the net carrying amount in excess of the residual value over the revised remaining useful life, thereby increasing depreciation expense. Any change in an assets residual value is reflected in the Group's financial statements when the change in estimate is determined.

#### 3.4 Impairment of property, plant and equipment and intangible assets

The Group assesses the impairment of property, plant and equipment and intangible assets whenever events or changes in circumstances indicate that the carrying value may not be recoverable or otherwise as required by accounting standards. Factors that are considered important and which could trigger an impairment review include the following:

- Obsolescence or physical damage
- Significant changes in technology and regulatory environments
- Significant under performance relative to expected historical or projected future operating results.
- Significant changes in the sue of its assets or the strategy for its overall business.
- Significant negative industry or economic trends; the identification of impairment indicators, the estimation of future cash flows and the determination of the recoverable amount for assets or cash generating.



#### 4 Significant accounting policies

#### 4.1 Financial instruments

#### a) Financial assets (Non-derivative)

#### (i) Recognition and initial measurement

The Group initially recognizes receivables and deposits on the date that they are originated. All other financial assets are recognized initially on the trade date at which The Group becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a trade receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL, transaction costs that are directly attributable to its acquisition or issue. A trade receivable without a significant financing component is initially measured at the transaction price.

#### (ii) Classification and subsequent measurement

On initial recognition, a financial asset is classified as measured at: amortized cost; FVOCI – debt investment; FVOCI – equity investment; or FVTPL. Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

#### (iii) Amortized Cost

A financial asset is measured at amortized cost if it meets both of the following conditions and is not designated as at FVTPL:

- It is held within a business model whose objective is to hold assets to collect contractual cash flows; and

- Its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. All financial assets not classified as measured at amortized cost or FVOCI as described above are measured at FVTPL. This includes all derivative financial assets. On initial recognition, The Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortized cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

#### (iv) Business model assessment

The Group makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed, and information is provided to management. The information considered includes:

- The stated policies and objectives for the portfolio and the operation of those policies in practice. These include whether management's strategy focuses on earning contractual interest income, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of any related liabilities or expected cash outflows or realizing cash flows through the sale of the assets;

- The risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed.

#### (v) Assessment whether contractual cash flows are Solely Payments of Principal and Interest (SPPI)

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. Liquidity risk and administrative costs), as well as a profit margin. In assessing whether the contractual cash flows are solely payments of principal and interest, The Group considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making this assessment, The Group considers:

- Contingent events that would change the amount or timing of cash flows.
- Terms that may adjust the contractual coupon rate, including variable-rate features.
- Prepayment and extension features; and
- Terms that limit The Group's claim to cash flows from specified assets (e.g. Non-recourse features).



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#### 4 Significant accounting policies (continued)

#### 4.1 Financial instruments (continued)

#### a) Financial assets (Non-derivative) - continued

#### (vi) Financial assets at amortised cost

These assets are subsequently measured at amortized cost using the effective interest method. The amortized cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognized in profit or loss. Any gain or loss on de-recognition is recognized in profit or loss. Financial assets at amortized cost comprise trade and other receivables, bank deposits and investment in fixed deposits.

#### (vii) De-recognition of financial assets

The Group derecognizes a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cashflows on the financial asset in which substantially all the risks and rewards of the ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Group is recognized as a separate asset or liability.

#### b) Financial liabilities (Non-derivative)

#### (i) Classification, subsequent measurement and gain and losses

The Group initially recognizes debt securities issued and subordinated liabilities on the date that they are originated. All other financial liabilities are recognized initially on the trade date at which the entity of the Group becomes a party to the contractual provisions of the instrument.

Financial liabilities are classified as measured at amortized cost or FVTPL. A financial liability is classified as at FVTPL if it is classified as held for-trading, it is a derivative or it is designated as such on initial recognition. Other financial liabilities are subsequently measured at amortized cost using the effective interest method. Interest expense and foreign exchange gains and losses are recognized in profit or loss. Any gain or loss on de-recognition is also recognized in profit or loss.

The Group has the non-derivative financial liabilities such as trade and other payables and amounts due to related party. Such financial liabilities are recognized initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortized cost using the effective interest method.

#### (ii) De-recognition of financial liabilities

The Group derecognizes a financial liability when its contractual obligations are discharged or cancelled or expire.

Offsetting financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, The Group has a legal right to offset the amounts and intends either to settle on a net basis or to realize the asset and settle the liability simultaneously.

#### 4.2 Leases

The Group adopted IFRS 16 - Leases, which introduces a single, on-balance sheet accounting model for lessees. As a result, the Group, as a lessee, has recognized right-of-use assets representing its right to use the underlying assets and lease liabilities representing its obligation to make lease payments

#### a) As a lessee

At inception of a contract, The Group assesses whether a contract is, or contains. A lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, The Group uses the definition of a lease in IFRS 16- Leases.

At commencement or on modification of a contract that contains a lease component, The Group allocates the consideration in the contract to each lease component based on its relative stand-alone prices. However, for the leases of property The Group has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.



#### 4 Significant accounting policies (continued)

#### 4.2 Leases (continued)

#### a) As a lessee (continued)

The Group recognizes a right-of-use asset and a lease liability at the lease commencement date.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or. If that rate cannot be readily determined, The Group's incremental borrowing rate. Generally, The Group uses its incremental borrowing rate as the discount rate. The Group determines its incremental borrowing rate by obtaining interest rates from various external financing sources and makes certain adjustments to reflect the terms of the lease and type of the asset leased.

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in substance fixed payments.

- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date.

- amounts expected to be payable under a residual value guarantee; and

- the exercise price under a purchase option that the Group is reasonably certain to exercise, lease payments in an optional renewal period if the Group is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.

The lease liability is measured at amortized cost using the effective interest method. It is re measured when there is a change in future lease payments arising from a change in an index or rate. If there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

#### i) Right-of-use Assets

The right-of-use asset is initially measured at cost comprising the followings;

- The amount of the initial amount of the lease liability

- Any lease payments made at or before the commencement date.

- Any initial Direct costs, and

- Any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term, unless the lease transfers ownership of the underlying asset to the Group by the end of the lease term or the cost of the right-of-use asset reflects that the Group will exercise a purchase option. In that case the right-of-use asset will be depreciated over the useful life of the underlying asset, which is determined on the same basis as those of property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain re-measurements of the lease liability.

#### (ii) Short-term leases and leases of low-value assets

The Group has elected not to recognize right-of-use assets and lease liabilities for leases of low-value assets and shortterm leases, including it equipment. The Group recognizes the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

#### 4.3 Cash and cash equivalents

Cash an cash equivalents comprise cash in hand, balances with banks. Cash and cash equivalents are carried at amortized cost in the statement of financial position. Details of cash and cash equivalents are given in Note 19 to the financial statements.

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#### 4 Significant accounting policies (continued)

#### 4.4 Inventories

Inventories are measured at the lower of cost and net realisable value. Costs incurred in bringing each product to its present location and conditions are accounted at actual cost on weighted average basis. Inventory cost of the Group includes cost of crop purchases and starter pack inventories of its subsidary Agro National Corporation. Net realisable value is the estimated selling price in the ordinary course of business less, the estimated cost of completion and the estimated costs necessary to make the sale.

#### 4.5 Property, plant & equipment

#### a) Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials and direct labor, any other costs directly attributable to bringing the assets to a working condition for their intended use and capitalized borrowing costs.

The estimated costs of dismantling and removing an asset and restoring the site on which it is located are also included in the cost of property, plant, and equipment. The corresponding obligation is recognized as a provision. Purchased software that is integral to the functionality of the related equipment is capitalized as part of that equipment. When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant, and equipment. Gains and losses on disposal of an item of property, plant, and equipment have different useful lives, they are accounted for property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant, and equipment, and are recognized net within other income in profit or loss.

#### b) Subsequent costs

The cost of replacing a part of an item of property, plant and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to The Group, and its cost can be measured reliably. The carrying amount of the replaced part is derecognized. The costs of the day-to-day servicing of property, plant and equipment are recognized in profit or loss as incurred.

#### c) Depreciation

Depreciation is calculated over the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value. Depreciation is recognized in profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment, since this most closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset. The estimated useful lives are as follows:

Asset Category	Useful Life	Rate
Furniture and Fittings	10	10%
Office Equipment	5	20%

Depreciation methods, useful lives and residual values are reviewed at each financial year end and adjusted prospectively, if appropriate.

Gains and losses on disposals are determined by comparing proceeds with carrying among, these are included in the income statement.

#### 4.6 Intangible assets

#### a) Recognition and measurement

Intangible assets that are acquired by The Group, which have finite useful lives, are measured at cost less accumulated amortization and accumulated impairment losses.

Costs that are directly associated with the purchase and implementation of identifiable and unique software products by The Group are recognized as intangible assets. Expenditures that enhance and extend the benefits of computer software programs beyond their original specifications and lives are recognized as a capital improvement and added to the original cost of the software.

#### 4 Significant accounting policies (continued)

#### 4.6 Intangible assets (continued)

#### b) Subsequent expenditure

Subsequent expenditure is only capitalized if costs can be measured reliably, the product is technically and commercially feasible, future economic benefits are probable, and The Group has sufficient resources to complete development and to use the asset.

#### c) Amortization

Amortization is recognized in profit or loss on a straight-line basis over the estimated useful lives of intangible assets.

At the reporting date, there in such intangible assets to be measured and reported in the financial statements.

#### 4.7 Revenue from contracts with customers

Revenue from contracts with customers of the Group is recognized when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the company expect to entitled in exchange of those goods or services.

#### 4.8 Deferred grant

Grants are recognised as deferred income when there is a reasonable assurance that they will be received and that the Group will comply with the conditions associated with the grant. Grants that compensate the company for expenses incurred are recognised in profit or loss on a systematic basis in the periods in which the expenses are recognised. Grants related to assets, including non-monetary grants at fair value are deferred in the Statement of Financial Position and credited to the Statement of Profit or Loss over the useful life of the asset. Grants that compensate the direct disbursement to claimants are directly debited to deferred grant.

#### 4.9 Employee benefits

A defined contribution plan is a postemployment benefit plan under which the Group pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts.

The Group's entities are registered for Maldives retirement pension scheme run by Maldives pension administration office. The Group's entities contributes the mandatory 7% of staff's salary into the scheme with an additional, minimum, 7% of salary being contributed by the staff members.

#### 4.10 Expenses

All expenses incurred in the running of the business and in maintaining the capital assets in a state of efficiency has been charged to the profit or loss for the year. Expenses incurred for the purpose of acquiring, expanding or improving assets of a permanent nature by means of which to carry on the business or for the purpose of increasing the earning capacity of the business has been treated as capital expenses.

#### 4.11 Determination of fair values

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For both financial and non-financial assets and liabilities. Fair values have been determined for measurement and/ or disclosure purposes based on the following methods. When applicable, further information about the assumptions made in determining fair values is disclosed in the notes specific to that asset or liability

#### 4.12 Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of ordinary shares are recognized as a deduction from equity.



#### 4 Significant accounting policies (continued)

#### 4.13 Dividends

Interim dividends to ordinary shareholders are recognized as a liability in the period in which they are declared, and final dividends are recognized as a liability in the period which they are approved by the shareholders.

#### 4.14 Current and deferred Income tax

Tax expense comprises current and deferred income tax:

#### a) Current tax

Tax expenses for the period comprises current and deferred tax. Tax is recognized in the income statement except to extend that it relates to items recognized directly in equity. The current income tax charge is calculated on the basis of the tax laws enacted or substantially enacted at the balance sheet date. Management periodically evaluates positions taken in tax computation with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of the amounts expected to be paid to the tax authorities.

#### b) Deferred tax

Deferred tax is recognized in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, based on the tax rate enacted or substantively enacted at the reporting date. Deferred tax assets and liabilities are offset if there is a legally enforceable right to offset current tax liabilities and assets, and they relate to income taxes levied by the same tax authority on the same taxable entity, or on different tax entities, but they intend to settle current tax liabilities and assets on a net basis or their tax assets and liabilities will be realized simultaneously.

#### 5 Standards issued but not yet effective

Certain new accounting standards and interpretations have been published that are not mandatory for 31 December 2021 reporting periods and have not been early adopted by the Group.

The Group is currently assessing the impact of the following amendments:

- Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2)
- Definition of Accounting Estimates (Amendments to IAS 8)
- Classification of Liabilities as Current or Non-current (Amendments to IAS 1)
- Property, Plant and Equipment Proceeds before Intended Use (Amendments to IAS 16)
- Onerous Contracts Cost of Fulfilling a Contract (Amendments to IAS 37)

The following new and revised standards are not expected to have a material impact on the Group's financial statements in the current or future reporting periods and on foreseeable future transactions.

- COVID-19 Related Rent Concessions beyond 30 June 2021 (Amendment to IFRS 16)
- IFRS 17 Insurance Contracts and amendments to IFRS 17 Insurance Contracts
- References to Conceptual Framework (Amendments to IFRS 3)
- Annual Improvements to IFRS Standards 2018-2020 (IFRS 1, IFRS 9, IFRS 16 and IAS 41)



#### 6 Revenue from contracts with customers

#### 6.1 Disaggregated revenue information

Grou	Group		pany
2021	2020	2021	2020
MVR	MVR	MVR	MVR
445,752	157,489	-	-
8,496,337	-		
8,942,089	157,489	-	-
	2021 MVR 445,752 8,496,337	2021         2020           MVR         MVR           445,752         157,489           8,496,337         157,489	2021         2020         2021           MVR         MVR         MVR           445,752         157,489         -           8,496,337         -         -

7 Other income		Gro	up	Com	pany
		2021	2020	2021	2020
		MVR	MVR	MVR	MVR
	Other income	-	115,823	-	115,823
		-	115,823	-	115,823

Other income mainly includes gain on termination of lease and de-recognition of non-current deposit

8 Net finance cost		Group	)	Company	
		2021 MVR	2020 MVR	2021 MVR	2020 MVR
8.1	Finance income				
	Finance income from non-current deposits	(61, 223)	(13,427)	(13,715)	(9,737)
	-	(61,223)	(13,427)	(13,715)	(9,737)
8.2	Finance cost				
	Finance cost from lease liabilities	2,233,560	486,609	499,287	350,750
		2,233,560	486,609	499,287	350,750
		2,172,337	473,182	485,572	341,013

#### 9 Loss before tax

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Loss before tax is stated after charging all the expenses including the following:

	Group		Company	
	2021	2020	2021	2020
_	MVR	MVR	MVR	MVR
Personnel costs	18,057,490	6,406,954	4,800,959	4,317,328
Depreciation on property, plant and equipment	832,938	255,496	275,426	176,068
Depreciation of right-of-use assets	4,950,558	1,073,771	1,287,410	784,079
Impairment for trade receivables	62,865	-	-	-
Travel expenses	1,613,552	935,681	827,062	304,950
Utilities	717,244	330,927	277,235	254,684
Transportation and handling	236,483	88,775	2,020	3,775
Repairs and Maintenance	171,912	80,870	17,025	8,815
Training and Development	136,276	2,592	7500	2592

#### 10 Income tax credit / (expense)

		Gre	oup	Company	
		2021	2020	2021	2020
Statement of profit or loss	-	MVR	MVR	MVR	MVR
<b>Current income tax</b> Current income tax expense on ordinary activities for the year	(Note 10.1)		-	-	-
Deferred taxation charge/(reversal)	(Note 10.2)	-	-	-	
Tax expense reported in the statement of profit or loss	-	-	-	-	-

The major components of income tax expenses for the year ended 31 December are as follows,

**10.1** A reconciliation between tax credit and the product of accounting loss multiplied by Maldives's domestic tax rate for the period ended 31 December is as follows:

	Group		Company	
	2021	2020	2021	2020
	MVR	MVR	MVR	MVR
Loss before tax from operating activities	(26,777,287)	(10,768,639)	(9,073,073)	(7,107,941)
Add: Depreciation and amortisation of	841,590	255,496	284,078	176,068
non-current assets Other disallowable expenses	3,170,409	2,050,892	1,406,397	1,327,289
Less: Capital allowances	(834,625)	(248,914)	(290,125)	(171,075)
Other allowable expenses	(3,105,375)	(2,052,481)	(1,405,153)	(1,327,289)
Taxable losses	(26,705,288)	(10,763,646)	(9,077,876)	(7,102,948)
Income tax on taxable profit @ 15%	-	-	-	

#### 10.2 Deferred tax assets and liabilities are attributable to the following:

Deferred tax liability				
Property ,plant and equipment	24,464	-	3,594	-
	24,464	-	3,594	-
Deferred tax assets				
Impairment of trade receivables	(9,430)	-	-	-
Brought forward unused tax losses *	(15,034)	-	(3,594)	-
	(24,464)	-	(3,594)	-
Net deferred tax liability	-	-	-	-
Tax losses brought forward	10,763,646	-	8,856,545	1,753,597
Tax loss for the year	26,705,288	10,763,646	9,077,876	7,102,948
Carried forward tax losses	37,468,934	10,763,646	17,934,421	8,856,545

10.3 \* The Group has carried forward tax losses amounting to MVR 37,468,934/- as at the reporting date. However, the deferred tax asset arising from the carried forward tax losses has been recognised only to the extent of taxable temporary differences amounting to MVR 100,227/-. Accordingly, the Group has not recognised deferred tax asset amounting to MVR 5,605,306/-, arising from carried forward tax losses amounting to MVR 37,368,707/-, due to the Group being unable to assess with reasonable certainty that taxable profits would be available to recover the asset in the foresecable future.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS MALDIVES FUND MANAGEMENT CORPORATION Year ended 31 December 2021

Property, plant and equipment 11

-
-
()
-

Disposals/transfers during the year Balance as at 31 December 2020 Balance as at 1 January 2020 Acquisitions during the year

(273,182)

,700,4031,700,403 319,447

748,038

952,365

3,654,937 3,654,937 275,709

43,738

3,355,817

714,384

748,038

952,365

2,019,850

1,023,747

996,103

7,010,754

714,384

,495,633

491,053

1,004,580

3,450,167 (273.182)

i.

1,598,954 (39.365) 1,855,939 1,855,939 1,990,616 3,846,555

1,798,998 1.798.998

296,350

181,602 1,851,213 (233,817)

477,952

181,602

(233,817)

296,350 (39.365)

477,952

Total

equipment Office

and fittings

Total

Work-in-progress

equipment Office

and fittings Furniture,

Capital

Group

Furniture,

Company

Disposals/transfers during the year Balance as at 1 January 2021 Acquisitions during the year

650,817

2,449,815

Balance as at 31 December 2021

# Accumulated depreciation

Balance as at 31 December 2020 Disposals/transfers during the year Depreciation charge for the year Balance as at 1 January 2020

(22,903)

(5,072)

(17, 831)

(22,903)232,593

116,576

59,492

255,496

111,504

41,661

ı

(5,072)

169,108

63,485

174,180

81,316 (17,831) 153,165

176,068

153,165

275,426

180,312

95,114 41,661

832,938

232,593

169,108 623,850

63,485 209,088

111,504

428,591

291,816

136,775

,065,531

792,958

272,573

Disposals/transfers during the year Balance as at 31 December 2021 Depreciation charge for the year Balance as at 1 January 2021

Net book value

As at 31 December 2021 As at 31 December 2020 As at 1 January 2020

477,952 1,547,238 1,591,259 296,350 636,534 731,931 181,602 859,328 910,704 477,952 3,422,344 5,945,223 714,384 ı 296,350 3,053,597 1.686,831 181,602 1.735.513 2,177,242

11.1 Capital work in progress represents the cost incured for the construction of warehouse buildings in 9 islands under activities of Agro National Corporation

11.2 During the financial year, the Group acquired property, plant and equipment for cash to the aggregate value of MVR 3,355,817 (2020: MVR 3,450,167).

Ernst & Young Crustered Accountants Malé, Maldwes Reg. No., 192/95 N

#### 12 Intangible assets

Intangible assets include Computer softwares of the company.

	Group		Compa	ny
	2021	2020	2021	2020
	MVR	MVR	MVR	MVR
At cost				
At 1st January	-	-	-	-
Acquisitions during the year	30,273	-	30,273	-
As 31 December	30,273	-	30,273	-
Accumulated amortisation				
At 1st January	-	-	-	-
Amortisation charge for the year	8,652	-	8,652	-
As 31 December	8,652	-	8,652	-
Net book value as at 31 December	21,621	-	21,621	-

#### 13 Right-of-use assets

Agro National

As 31 December

Leasehold office spaces and leasehold land in islands for cold storage facilities are classified as right-of-use assets. The right-of-use assets are depreciated equally over a period of 1 to 35 years based on their lease period and the incremental borrowing rate (IBR) used for the leases is 10% (2020: 10%).

13.1 Set out below are carrying amounts of right-of-use assets recognised and the movements during the year

		Grou	р	Compa	iny
		2021	2020	2021	2020
		MVR	MVR	MVR	MVR
	At fair value		_		
	At 1st January	10,486,226	2,896,921	4,692,384	2,896,921
	Recognized during the year	24,713,554	10,486,226	5,234,003	4,692,384
	De-recognized during the year	-	(2,896,921)	-	(2,896,921)
	As 31 December	35,199,780	10,486,226	9,926,387	4,692,384
	Accumulated depreciation				
	At 1st January	542,669	96,564	252,977	96,564
	Depreciation charge for the year	4,951,259	1,073,771	1,287,410	784,079
	De-recognized during the year	-	(627,666)	-	(627,666)
	As 31 December	5,493,928	542,669	1,540,387	252,977
	Net book value as at 31 December	29,705,852	9,943,557	8,386,000	4,439,407
14	Investment in subsidiaries	Grou	р	Compa	any
		2021	2020	2021	2020
		MVR	MVR	MVR	MVR
	MFMC Capital		-	69,493,050	14,998,500

14.1 MFMC controls 99.99% of the shares of MFMC capital and holds 4 out of 5 seats on the board of directors of MFMC Capital, the operational policies and procedures of MFMC are adopted by MFMC capital. MFMC controls the capital injections of MFMC Capital and controls its investments. MFMC is directly impacted by the operations of MFMC Capital as majority share of all of the investments of MFMC Capital are owned by MFMC.

1,000

14,999,500

5.200

69,498,250

#### 14 Investment in subsidiaries (continued)

The summarised financial information of MFMC Capital Limited are set out below:

	Compa	ny
	2021	2020
Summarised Statement of Financial Position	MVR	MVR
N	51.004.000	0.000.000
Non-current assets	51,994,800	9,999,000
Current assets	50,051,500	15,000,000
Non-current liabilities	-	-
Current liabilities	(32,583,404)	(9,999,000)
Total equity	69,462,896	15,000,000
Summarised Statement of Profit or Loss and Other Comprehensive Income		
Revenue from contracts with customers	-	-
Cost of Sales	-	-
Other income	-	-
Administrative expenses	(37, 104)	-
Selling and marketing expenses	-	-
Net finance cost		-
Loss before tax	(37,104)	-
Income tax credit / (expense)	-	-
Total comprehensive income for the year	(37,104)	-
Summarised Statement of Cashflows		
Net cash flows used in operating activities	-	
Net cash flows used in investing activities	(19,448,500)	-
Net cash flows from financing activities	19,498,050	-
Net increase in cash and cash equivalents	49,550	-
Cash and cash equivalents as at 1 January	-	-
Cash and cash equivalents as at 31 December	49,550	-

Company

14.2 MFMC controls 0.01% of the shares of AGRO National and holds seat on the board of directors of Agro National, the operational policies and procedures of MFMC are adopted by AGRO National. MFMC controls the capital injections to AGRO National through MFMC Capital. MFMC is indirectly impacted by the operations of MFMC Capital as majority share of all of the investments of AGRO National are owned by MFMC Capital.

The summarised financial information of AGRO National are set out below:

	Compa	ny
	2021	2020
Summarised Statement of Financial Position	MVR	MVR
Non-current assets	26,213,070	7,530,605
Current assets	38,787,201	10,800,224
Non-current liabilities	(18,603,685)	(4,526,751)
Current liabilities	(15,724,394)	(7, 464, 776)
Total equity	30,672,192	6,339,302
Summarised Statement of Profit or Loss and Other Comprehensive Income		
Revenue from contracts with customers	8,942,089	157,489
Cost of Sales	(6,494,862)	(185,720)
Other income	1,859,143	207,194
Administrative expenses	(19,892,400)	(3,683,938)
Selling and marketing expenses	(394,315)	(23,554)
Net finance cost	(1,686,765)	(132,169)

Net finance cost Loss before tax Income tax credit / (expense) Total comprehensive income for the year

19



(3,660,698)

(3,660,698)

(17, 667, 110)

(17,667,110)

#### 14 Investment in subsidiaries (continued)

Investment in subsidiaries (continued)	Compa	ny
	2021	2020
Summarised Statement of Cashflows	MVR	MVR
Net cash flows used in operating activities	(19,475,862)	(2,717,689)
Net cash flows used in investing activities	(3,586,370)	(2,194,534)
Net cash flows from financing activities	26,877,913	5,708,947
Net increase in cash and cash equivalents	3,815,681	796,724
Cash and cash equivalents as at 1 January	796,724	-
Cash and cash equivalents as at 31 December	4,612,405	796,724

#### 15 Inventories

0 2021	2020	
	2020	
R MVF	R MVF	t
-	-	-
-	-	-
-	-	-
	R MVF	R MVR MVR

Group

Group

2020

Company

Company

Company

2020

2021

#### 16 Trade and other receivables

#### MVR MVR MVR MVR 16.1 Trade receivables Trade receivables 789,335 Provision for trade receivables (62,865) 726,470 Group Company 2021 2020 2021 2020 MVR MVR MVR MVR 16.2 Other receivables GST receivable 38,384 81,003 Other receivables 164,847 203,231 81,003 -929,701 81,003

2021

#### 17 Amounts due from related parties

	2021	2020	2021	2020
		Restated		Restated
Relationship	MVR	MVR	MVR	MVR
Parent	-	-	-	-
Subsidiary		-	37,104	-
Control	-	-	10,152,475	5,933,089
Director	-	2,118	-	2,118
	-	2,118	10,189,579	5,935,207
	Parent Subsidiary Control	Relationship     MVR       Parent     -       Subsidiary     -       Control     -       Director     -	RelationshipMVRRestatedParentSubsidiaryControlDirector-2,118	RelationshipMVRMVRParentSubsidiaryControl-10,152,475Director-2,118

Group

Amounts due from AGRO National include advances to the company by MFMC to support its operations

\* Amounts due from Ministry of Finance included called up capital receivable from Government which has been restated (Refer note 32)

#### Other assets 18

#### 18.1 Other non-current assets

Other non-current assets consists of security deposits paid towards leasehold right-of-use for the lease of office buildings and storage facilities for agricultural operations as follows:

		Grou	р	Compa	ny
		2021	2020	2021	2020
		MVR	MVR	MVR	MVR
	As at 1 January	237,772	74,297	87,923	74,297
	Deposits made during the year	772.048	380,000	222.048	140,000
	Fair valuation of deposits made	(301,875)	(148, 582)	(86,822)	(54,741)
	Interest income for the year	61,223	13,427	13,715	9,737
	De-recognition of deposit	-	(81,370)	-	(81,370)
	As at 31 December	769,168	237,772	236,864	87,923
18.2	Other current assets	Grou	р	Compa	ny
		2021	2020	2021	2020
		MVR	MVR	MVR	MVR
	Prepaid expenses	2,833	-	2,833	-
	Advances and deposits	553,500	3,500	-	-
		556,333	3,500	2,833	-

#### 19 Cash in hand and cash at bank

Cash in hand and cash at bank		Group		Company	
		2021	2020	2021	2020
		MVR	MVR	MVR	MVR
Cash at bank		36,789,191	11,076,192	32,468,994	10,479,774
Cash in hand		28,475 36,817,666	1,764 11,077,956	28,475 32,497,469	1,764 10,481,538
Total cash and cash equivalents for the purpose of cash flow statement					
Restricted cash	(Note 19.1)	31,690,205	200,306	31,348,447	-
Total cash in hand and cash at bank		68,507,871	11,278,262	63,845,916	10,481,538

19.1 Restricted cash of MVR 31,690,205/- includes unutilised balance of MVR 31,348,447/- million from MVR 32,570,579/-(EUR 1.8 million) received for the EU support grant project and unutilised balance of MVR 341,758/- (2020: MVR 200,306/-) from funds received for the UNDP SEED project under Agro National Corporation. (Refer Note 23)

#### 20 Lease liabilities

Lease liabilities	Group		Company	
	2021	2020	2021	2020
	MVR	MVR	MVR	MVR
As at 1 January	9,978,813	2,776,008	4,502,955	2,776,008
Recognitions during the year	24,411,678	10,337,645	5,147,180	4,637,645
Interest charge during the year	2,233,560	486,608	499,287	350,750
Payments made during the year	(5,925,471)	(1,275,000)	(1,550,000)	(915,000)
De-recognised during the year	-	(2,346,448)	-	(2,346,448)
As at 31 December	30,698,580	9,978,813	8,599,422	4,502,955
Current lease liabilities	5,156,065	1,693,101	1,660,592	743,994
Non-current lease liabilities	25,542,515	8,285,712	6,938,830	3,758,961
	30,698,580	9,978,813	8,599,422	4,502,955



21 Trade and other payables		Group		Company	
		2021	2020	2021	2020
		MVR	MVR	MVR	MVR
	Trade payables	360,955	340,969	45,858	69,029
	Other payables (21.1)	397,786	74,633	182,683	46,491
		758,741	415,602	228,541	115,520
21.1	Other payables				
	Payroll liabilities	98,904	59,854	1,200	31,712
	Accrued expenses	298,882	14,779	181,483	14,779
		397,786	74,633	182,683	46,491

#### 22 Amounts due to related parties

		2021	2020	2021	2020
	Relationship	MVR	MVR	MVR	MVR
Payables to key management personnel	Director	27,000	58,760	-	18,000
Other Government entities	Affiliates	67,886	59,030	35,156	19,098
MFMC Capital Limited	Subsidiary	-	-	49,995,000	14,998,500
Agro National Corporation Limited	Subsidiary	-	-	1,500	1,000
		94,886	117,790	50,031,656	15,036,598

Group

Company

Amounts due to companies within the group include capital called up from subsidiaries and outstanding as at the reporting date.

23	Deferred grant / Project Liabilities	Group	)	Compar	ny
		2021	2020	2021	2020
		MVR	MVR	MVR	MVR
	Project Liabilities - Grants	11,083,273	200,306	9,603,707	-
	Project Liabilities - Others	21,577,432	-	21,577,432	-
		32,660,705	200,306	31,181,139	-
23.1	Project Liabilities - Grants	Group	)	Compa	ny
		2021	2020	2021	2020
		MVR	MVR	MVR	MVR
	As at 1 January	200,306	-	-	-
	Received during the year	12,909,577	407,500	9,771,174	-
	Recognised as income	(2,026,610)	(207,194)	(167,467)	-
	As at 31 December	11,083,273	200,306	9,603,707	-

- 23.1.1 The European Union (EU) has granted EUR 600,000/- (MVR 10,856,860/-) to provide the technical assistance to the Small and Medium sized entities which are engaged in tourism sector in Maldives. MFMC has received 90% (MVR 9,771,174/-) of the funding during September 2021.
- 23.1.2 Agro National Corporation received a grant from United Nations Development Programme (UNDP) to implement 'Sustainable Economic Empowerment and Development of SMEs' (SEEDS) Project. UNDP has budgeted a total of MVR 11,395,380/- (USD 739,000/-) for the planned activities of the project, out of which MVR 3,545,903/- (USD 229,955/-) has been received as at 31 December 2021.
- 23.1.3 Details of expenditure related to the grant during the year mainly include input supplies for contract farming of MVR 918,424/-, salaries and allowances of MVR 725,218/- and other operational expenses of MVR 382,968/-.

#### 23 Deferred grant (continued)

#### Project Liabilities - Others 23.2

Project Liabilities - Others	Group		Compa	ny
	2021	2020	2021	2020
	MVR	MVR	MVR	MVR
As at 1 January	-	-	-	-
Received during the year	22,799,405	-	22,799,405	-
Disbursements made during the year	(1,221,973)	-	(1,221,973)	-
As at 31 December	21,577,432	-	21,577,432	-

The details of grants received to AGRO National and MFMC are detailed below:

23.2.1 The European Union (EU) has provided EUR 1,400,000/- (MVR 25,332,673/-) to distribute to the Small and Medium sized entities which are are engaged in tourism sector in Maldives to recover from covid-19 Pandemic. MFMC has received 90% (MVR 22,799,405/-) of these funding during September 2021. As at the reporting date, MVR 1,221,973/has been disbursed to eligible guest houses and safari vessels from the allocated fund.

#### 24 Share capital

#### 24.1 Authorised share capital

24.1	Autorised share capital	Number of shares	Value MVR
	As at 1 January 2021	250,000,000	2,500,000,000
	Changes in authorised capital during the year	-	-
	As at 31 December 2021	250,000,000	2,500,000,000
24.2	Issued and paid up share capital		
		Number of	Value
		shares	MVR
	Opening balance	953,631	9,536,310
	Issued and payment of 165,727 shares at MVR 10 per share	165,727	1,657,270
	Restated as at 1 January 2021	1,119,358	11,193,580
	Issued and payment of 550,499 shares at MVR 10 per share	550,499	5,504,990
	As at 31 December 2021	1,669,857	16,698,570

#### 25 Share premium

Issued and paid up share premium	Number of	Share premium MVR
Opening balance		-
Issued and payment of 70,000 shares with a premium of MVR 100 per share	70,000	7,000,000
Issued and payment of 95,727 shares with a premium of MVR 90 per share	95,727	8,615,430
Restated as at 1 January 2021	165,727	15,615,430
Issued and payment of 550,499 shares at a premium of MVR 90 per share	550,499	49,544,910
As at 31 December 2021	716,226	65,160,340
	Opening balance Issued and payment of 70,000 shares with a premium of MVR 100 per share Issued and payment of 95,727 shares with a premium of MVR 90 per share <b>Restated as at 1 January 2021</b> Issued and payment of 550,499 shares at a premium of MVR 90 per share	Shares       Shares         Opening balance       -         Issued and payment of 70,000 shares with a premium of MVR 100 per share       70,000         Issued and payment of 95,727 shares with a premium of MVR 90 per share       95,727         Restated as at 1 January 2021       165,727         Issued and payment of 550,499 shares at a premium of MVR 90 per share       550,499



#### 26 Capital management

The Corporation's objectives when managing capital are to safeguard the group's ability to continue as a going concern in order to provide return for shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to Shareholders, return capital to Shareholders, issue new shares or sell assets to reduce debt.

#### 27 Operating segments

The Chief Operating Decision Maker of The Corporation is the Chief Executive Officer (CEO) and the Managing Director of The Corporation. The CEO and Managing Director considers the performance of the Group/ The Corporation as a whole considering the total operations of the Group/ The Corporation as one segment in assessing the performance of the Group/ The Corporation and making decisions about the resource allocation within the Organization.

#### 28 Related party transactions

28.1	Transactions with key management	Group		Company		
	personnel	2021	2020	2021	2020	
		MVR	MVR	MVR	MVR	
	Board allowance	793,523	547,600	270,100	303,600	
	Director's salary	971,593	690,014	533,496	495,177	
	Board sitting fees	75,500	36,000	27,000	18,000	
	Other allowances and pension	738,149	374,162	407,605	359,922	
	Total	2,578,765	1,647,776	1,238,201	1,176,699	
١						
	Outstanding balances				10.000	
	Sitting fees	27,000	36,000	-	18,000	
	Board allowance	-	-	-	-	
	As at 31 December 2021	27,000	36,000	-	18,000	
28.2	Transactions which are individually	Grou	p	Compa	ny	
	significant	2021	2020	2021	2020	
		MVR	MVR	MVR	MVR	
	a) Items in Statement of Profit or Loss					
	Breakfast program sales	8,496,337	-		-	
		2021	2020	2021	2020	
	b) Items in Statement of Financial Position					
	b) Items in Statement of Financial Position	MVR	MVR	MVR	MVR	
	b) Items in Statement of Financial Position Assets		MVR	MVR	MVR	
			MVR 17,272,700	MVR 55,049,900	MVR 17,272,700	
	Assets	MVR				

#### 28.3 Intercompany transactions

There have been no material transactions with companies within the Group other than those disclosed in notes 17 and 22 to the Financial Statements.



#### 29 Financial risk management

The company has exposure to following risks from use of its financial instruments.

- Market risk
- Liquidity risk
- Credit risk

#### 29.1 Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices comprise four types of risk: interest rate risk, currency risk & other price risk such as commodity price risk. Financial instrument affected by market risk include bank deposits of the Group.

The Group is not significantly exposed to foreign currency risk on transactions that are denominated in a currency other than the respective functional currency of the Group.

#### 29.2 Liquidity risk

Liquidity risk is the risk that the Group will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Group's approach to managing liquidity is to ensure as far as possible, that it will have sufficient liquidity to meet its liabilities when due, under both normal and difficult conditions, without incurring unacceptable losses or risking damage to Group's reputation.

The Table below summarizes the maturity profile of the financial liabilities based on contractual undiscounted payments.

	Group			
	Less than 3 months	Between 3 months and 1 Year	1 and 2 Years	2 Years and above
At 31 December 2021				
Trade and other payables	758,741	-	-	-
Lease liabilities	1,764,648	5,338,040	7,302,548	37,323,356
Amounts due to related parties	-	94,886	-	-
At 31 December 2020				
Trade and other payables	415,602	-	-	-
Lease liabilities	645,000	1,945,000	2,640,000	7,240,000
Amounts due to related parties	-	117,790	-	-

	Company			
	Less than 3 months	Between 3 months and 1 Year	1 and 2 Years	2 Years and above
At 31 December 2021				
Trade and other payables	228,541	-	-	-
Lease liabilities	540,000	1,664,096	2,292,288	5,072,768
Amounts due to related parties	-	50,031,656	-	-
At 31 December 2020				
Trade and other payables	115,520	-	-	-
Lease liabilities	285,000	865,000	1,200,000	3,280,000
Amounts due to related parties	-	15,036,598	-	



#### 29 Financial risk management (continued)

#### 29.3 Credit risk

Credit risk is the risk that a counterparty or customer will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Group is exposed to credit risk from its operating activities, primarily for trade receivables of it's subsidiary Agro National Corporation.

Carrying amount of financial assets represents the maximum credit exposure of those assets. The Group's maximum exposure to credit risk at the reporting date were as follows;

	Grou	p	Compa	any
	2021	2020	2021	2020
	MVR	MVR	MVR	MVR
Trade and other receivables	929,701	-	81,003	-
Cash at bank	37,130,949	11,276,498	32,468,994	10,479,774

Individual receivables which are known to be uncollectible are written off by reducing the carrying amount directly. For these receivables the estimated impairment losses are recognized in a separate provision for impairment. Based on customer aging analysis in a simplified approach, the Group recognised an estimated impairment loss for its subsidiary's trade receivables as disclosed in Note 16.1 to the financial statements.

#### 30 Capital commitments and contingencies

Other than the capital work-in-progress disclosed in Note 11, there are no commitments which require adjustments to or disclosure in the financial statements at the end of the reporting period.

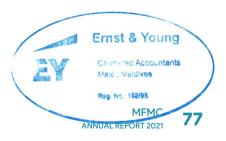
#### 31 Events subsequent to the reporting period

There have been no significant events, occurring after the reporting date that require adjustments to or disclosure in the financial statements.

#### 32 Restatement of comparative information

During the year, the Group identified and corrected the error relating to amount recorded as share capital and share premium related recievable balance. The share capital and share premium recorded in prior periods included amount in excess of the equity contribution made and confirmed by the shareholder. Hence, the said error has been rectified and the financial statements have been restated in accordance with International Accounting Standard IAS 8 - Accounting Policies, Estimates and Errors, to reflect the following;

Statement of Financial Position		As at 31 Decemeber 2020			
	Note	Previous balance MVR	Correction of prior period MVR	Restated Balance MVR	
Trade and other receivables - Ministry of Finance	17	40,427,300	(40,427,300)	-	
Equity - Share capital - Share premium	24 25	15,236,310 52,000,000	(4,042,730) (36,384,570)	11,193,580 15,615,430	



#### Director's Report and Audited Financials - 2021 MALDIVES FUND MANAGEMENT CORPORATION

#### DETAILED STATEMENT OF EXPENDITURE Year ended 31 December 2021

(I)	Cost of sales	Grou	р	Com	oany
		2021	2020	2021	2020
	-	MVR	MVR	MVR	MVR
	Crop purchases and other operating supplies	710,095	185,720	-	-
	Breakfast program	5,784,767	-	-	-
		6,494,862	185,720	-	-

Group

Company

#### (II) Administrative expenses

	2021	2020	2021	2020
	MVR	MVR	MVR	MVR
Personnel costs (a)	17,984,067	6,406,954	4,800,959	4,317,328
Depreciation on property, plant and equipment	832,938	255,496	275,426	176,068
Amortisation of intangible assets	8,652	-	8,652	-
Depreciation of right-of-use assets	4,951,259	1,073,771	1,287,410	784,079
Impairment for trade receivables	62,865	-	-	-
Rent expenses	-	280,000	-	280,000
Stationary and office supplies	195,744	203,223	68,272	73,613
Pantry expenses	38,310	12,503	1,706	9,834
Bank charges	6,887	1,685	2,277	1,425
Travel expenses	1,613,552	935,681	827,062	304,950
Professional fees	777,513	94,232	570,745	94,232
Other administrative fees	220,090	224,715	203,400	191,985
Utilities	717,244	330,927	277,235	254,684
IT expenses	118,909	172,943	100,153	96,476
License fees	170,264	44,039	9,390	-
Damages and spoilage	102,923	-	-	-
Transportation and handling	236,483	88,775	2,020	3,775
Repairs and Maintenance	171,912	80,870	17,025	8,815
Training and Development	136,276	2,592	7,500	2,592
Meeting and refreshments	43,572	23,175	23,460	19,663
Conferences and networking events	160,172	-	160,172	-
Miscellaneous Expenses	22,736	71,876	-	-
	28,572,368	10,303,457	8,642,864	6,619,519

(a) Personnel costs	Grou	Group		Company	
	2021	2020	2021	2020	
	MVR	MVR	MVR	MVR	
Wages and Salaries	8,371,579	3,189,066	2,385,110	2,151,280	
Staff Allowance	6,534,588	1,165,407	1,010,652	838,759	
Directors Remuneration	2,509,563	1,783,754	1,200,856	1,142,037	
Pension Contributions	568,337	268,727	204,341	185,252	
	17,984,067	6,406,954	4,800,959	4,317,328	

(III) Selling and marketing expenses	Group		Company	
	2021	2020	2021	2020
	MVR	MVR	MVR	MVR
Marketing and PR Events	381,928	193,264	69,338	193,264
Other marketing expenses	124,491	93,522	42,766	69,968
	506,419	286,786	112,104	263,232











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